Course Description

Introduction to Business & Technology is the foundational course for Business and Technology, Entrepreneurship, and Human Resources Management pathways. The course is designed for high school students as a gateway to the career pathways above, and provides an overview of business and technology skills required for today's business environment. Knowledge of business principles, the impact of financial decisions, and technology proficiencies demanded by business combine to establish the elements of this course. Emphasis is placed on developing proficient fundamental computer skills required for all career pathways. Students will learn essentials for working in a business environment, managing a business, and owning a business. The intention of this course is to prepare students to be successful both personally and professionally in an information-based society. Students will not only understand the concepts, but apply their knowledge to situations and defend their actions/decisions/choices through the knowledge and skills acquired in this course. Employability skills are integrated into activities, tasks, and projects throughout the course standards to demonstrate the skills required by business and industry. Competencies in the co-curricular student organization, Future Business Leaders of America (FBLA), are integral components of both the employability skills standards and content standards for this course.

Various forms of technologies will be highlighted to expose students to the emerging technologies impacting the business world. Professional communication skills and practices, problem-solving, ethical and legal issues, and the impact of effective presentation skills are taught in this course as a foundational knowledge to prepare students to be college and career ready. Introduction to Business & Technology is a course that is appropriate for all high school students. After mastery of the standards in this course, students should be prepared to earn an industry recognized credential: Microsoft Office Specialist for Word Core Certification. The pre-requisite for this course is advisor approval.

Course Standard 1

BMA-IBT-1

The following standard is included in all CTAE courses adopted for the Career Cluster/Pathways. Teachers should incorporate the elements of this standard into lesson plans during the course. The topics listed for each element of the standard may be addressed in differentiated instruction matching the content of each course. These elements may also be addressed with specific lessons from a variety of resources. This content is not to be treated as a unit or separate body of knowledge but rather integrated into class activities as applications of the concept.

Standard: Demonstrate employability skills required by business and industry.

The following elements should be integrated throughout the content of this course.

<table>
<thead>
<tr>
<th>Person-to-Person Etiquette</th>
<th>Telephone and Email Etiquette</th>
<th>Cell Phone and Internet Etiquette</th>
<th>Communicating At Work</th>
<th>Listening</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interacting with Your Boss</td>
<td>Telephone Conversations</td>
<td>Using Blogs</td>
<td>Improving Communication Skills</td>
<td>Reasons, Benefits, and Barriers</td>
</tr>
<tr>
<td>Interacting with Subordinates</td>
<td>Barriers to Phone conversations</td>
<td>Using Social Media</td>
<td>Effective Oral Communication</td>
<td>Listening Strategies</td>
</tr>
</tbody>
</table>
### Interacting with Co-workers
- Making and Returning Calls
- Effective Written Communication
- Ways We Filter What We Hear

### Interacting with Suppliers
- Making Cold Calls
- Effective Nonverbal Skills
- Developing a Listening Attitude

### Handling Conference Calls
- Effective Word Use
- Show You Are Listening

### Handling Unsolicited Calls
- Giving and Receiving Feedback
- Asking Questions

### Nonverbal Communication
<table>
<thead>
<tr>
<th>Written Communication</th>
<th>Speaking</th>
<th>Applications and Effective Résumés</th>
</tr>
</thead>
<tbody>
<tr>
<td>Communicating Nonverbally</td>
<td>Writing Documents</td>
<td>Using Language Carefully</td>
</tr>
<tr>
<td>Reading Body Language and mixed Messages</td>
<td>Constructive Criticism in Writing</td>
<td>One-on-One Conversations</td>
</tr>
<tr>
<td>Matching Verbal and Nonverbal communication</td>
<td>Small Group Communication</td>
<td></td>
</tr>
<tr>
<td>Improving Nonverbal Indicators</td>
<td>Large Group Communication</td>
<td>Selling Yourself in a Résumé</td>
</tr>
<tr>
<td>Nonverbal Feedback</td>
<td>Making Speeches</td>
<td>Terms to Use in a Résumé</td>
</tr>
<tr>
<td>Showing Confidence Nonverbally</td>
<td>Involving the Audience</td>
<td>Describing Your Job Strengths</td>
</tr>
<tr>
<td>Showing Assertiveness</td>
<td>Answering Questions</td>
<td>Organizing Your Résumé</td>
</tr>
<tr>
<td></td>
<td>Visual and Media Aids</td>
<td>Writing an Electronic Résumé</td>
</tr>
<tr>
<td></td>
<td>Errors in Presentation</td>
<td>Dressing Up Your Résumé</td>
</tr>
</tbody>
</table>

### 1.2 Demonstrate creativity by asking challenging questions and applying innovative procedures and methods.

<table>
<thead>
<tr>
<th>Teamwork and Problem Solving</th>
<th>Meeting Etiquette</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thinking Creatively</td>
<td>Preparation and Participation in Meetings</td>
</tr>
<tr>
<td>Taking Risks</td>
<td>Preparation and Participation in Meetings</td>
</tr>
<tr>
<td>Building Team Communication</td>
<td>Conducting Two-Person or Large Group Meetings</td>
</tr>
<tr>
<td></td>
<td>Inviting and Introducing Speakers</td>
</tr>
<tr>
<td></td>
<td>Facilitating Discussions and Closing</td>
</tr>
<tr>
<td></td>
<td>Preparing Visual Aids</td>
</tr>
<tr>
<td></td>
<td>Virtual Meetings</td>
</tr>
</tbody>
</table>

### 1.3 Exhibit critical thinking and problem solving skills to locate, analyze and apply information in career planning and employment situations.

<table>
<thead>
<tr>
<th>Problem Solving</th>
<th>Customer Service</th>
<th>The Application Process</th>
<th>Interviewing Skills</th>
<th>Finding the Right Job</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transferable Job Skills</td>
<td>Gaining Trust and Interacting with Customers</td>
<td>Providing Information, Accuracy and Double Checking</td>
<td>Preparing for an Interview</td>
<td>Locating Jobs and Networking</td>
</tr>
<tr>
<td>Becoming a Problem Solver</td>
<td>Learning and Giving Customers What They Want</td>
<td>Online Application Process</td>
<td>Questions to Ask in an Interview</td>
<td>Job Shopping Online</td>
</tr>
<tr>
<td>Identifying a Problem</td>
<td>Keeping Customers Coming Back</td>
<td>Following Up After Submitting an Application</td>
<td>Things to Include in a Career Portfolio</td>
<td>Job Search Websites</td>
</tr>
</tbody>
</table>
### 1.4 Model work readiness traits required for success in the workplace including integrity, honesty, accountability, punctuality, time management, and respect for diversity.

<table>
<thead>
<tr>
<th>Workplace Ethics</th>
<th>Personal Characteristics</th>
<th>Employer Expectations</th>
<th>Business Etiquette</th>
<th>Communicating at Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>Demonstrating Good Work Ethic</td>
<td>Demonstrating a Good Attitude</td>
<td>Behaviors Employers Expect</td>
<td>Language and Behavior</td>
<td>Handling Anger</td>
</tr>
<tr>
<td>Behaving Appropriately</td>
<td>Gaining and Showing Respect</td>
<td>Objectionable Behaviors</td>
<td>Keeping Information Confidential</td>
<td>Dealing with Difficult Coworkers</td>
</tr>
<tr>
<td>Maintaining Honesty</td>
<td>Demonstrating Responsibility</td>
<td>Establishing Credibility</td>
<td>Avoiding Gossip</td>
<td>Dealing with a Difficult Boss</td>
</tr>
<tr>
<td>Playing Fair</td>
<td>Showing Dependability</td>
<td>Demonstrating Your Skills</td>
<td>Appropriate Work Email</td>
<td>Dealing with Difficult Customers</td>
</tr>
<tr>
<td>Using Ethical Language</td>
<td>Being Courteous</td>
<td>Building Work Relationships</td>
<td>Cell Phone Etiquette</td>
<td>Dealing with Conflict</td>
</tr>
<tr>
<td>Showing Responsibility</td>
<td>Gaining Coworkers’ Trust</td>
<td></td>
<td>Appropriate Work Texting</td>
<td></td>
</tr>
<tr>
<td>Reducing Harassment</td>
<td>Persevering</td>
<td></td>
<td>Understanding Copyright</td>
<td></td>
</tr>
<tr>
<td>Respecting Diversity</td>
<td>Handling Criticism</td>
<td></td>
<td>Social Networking</td>
<td></td>
</tr>
<tr>
<td>Making Truthfulness a Habit</td>
<td>Showing Professionalism</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Leaving a Job Ethically</td>
<td></td>
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</tr>
</tbody>
</table>

### 1.5 Apply the appropriate skill sets to be productive in a changing, technological, diverse workplace to be able to work independently and apply team work skills.

<table>
<thead>
<tr>
<th>Expected Work Traits</th>
<th>Teamwork</th>
<th>Time Management</th>
</tr>
</thead>
<tbody>
<tr>
<td>Demonstrating Responsibility</td>
<td>Teamwork Skills</td>
<td>Managing Time</td>
</tr>
<tr>
<td>Dealing with Information Overload</td>
<td>Reasons Companies Use Teams</td>
<td>Putting First Things First</td>
</tr>
<tr>
<td>Transferable Job Skills</td>
<td>Decisions Teams Make</td>
<td>Juggling Many Priorities</td>
</tr>
<tr>
<td>Managing Change</td>
<td>Team Responsibilities</td>
<td>Overcoming Procrastination</td>
</tr>
<tr>
<td>Adopting a New Technology</td>
<td>Problems That Affect Teams</td>
<td>Organizing Workspace and Tasks</td>
</tr>
<tr>
<td>Expressing Yourself on a Team</td>
<td>Store Projects</td>
<td>Staying Organized</td>
</tr>
<tr>
<td>Giving and Receiving Constructive Criticism</td>
<td>Finding More Time</td>
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<tr>
<td></td>
<td></td>
<td>Managing Projects</td>
</tr>
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<td></td>
<td></td>
<td>Prioritizing Personal and Work Life</td>
</tr>
</tbody>
</table>

### 1.6 Present a professional image through appearance, behavior and language.

<table>
<thead>
<tr>
<th>On-the-Job Etiquette</th>
<th>Person-to-Person Etiquette</th>
<th>Communication Etiquette</th>
<th>Presenting Yourself</th>
</tr>
</thead>
<tbody>
<tr>
<td>Using Professional Manners</td>
<td>Meeting Business Acquaintances</td>
<td>Creating a Good Impression</td>
<td>Looking Professional</td>
</tr>
<tr>
<td>Introducing People</td>
<td>Meeting People for the First Time</td>
<td>Keeping Phone Calls Professional</td>
<td>Dressing for Success</td>
</tr>
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</tr>
<tr>
<td>Appropriate Dress</td>
<td>Showing Politeness</td>
<td>Proper Use of Work Email</td>
<td>Showing a Professional Attitude</td>
</tr>
<tr>
<td>Business Meal Functions</td>
<td></td>
<td>Proper Use of Cell Phone</td>
<td>Using Good Posture</td>
</tr>
<tr>
<td>Behavior at Work Parties</td>
<td></td>
<td>Proper Use in Texting</td>
<td>Presenting Yourself to Associates</td>
</tr>
<tr>
<td>Behavior at Conventions</td>
<td></td>
<td></td>
<td>Accepting Criticism</td>
</tr>
<tr>
<td>International Etiquette</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cross-Cultural Etiquette</td>
<td></td>
<td></td>
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<tr>
<td>Working in a Cubicle</td>
<td></td>
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</tbody>
</table>

**Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards**

**L9-10RST 1-10 and L9-10WHST 1-10:**
Common Core ELA/Literacy standards have been written specifically for technical subjects and have been adopted as part of the official standards for all CTAE courses. Additional Common Core ELA/Literacy standards for Speaking and Listening are listed in the foundational course standards below.

### Course Standard 2

**BMA-IBT-2**

Apply technology as a tool to increase productivity to create, edit, and publish industry-appropriate documents.

2.1 Practice respectful and responsible use of technology.

2.2 Demonstrate ethical and legal actions with regards to plagiarism, fair use, and copyright laws.

2.3 Execute efficient online searches for specific and creditable resources.

2.4 Model the ability to work independently and as a team member.

2.5 Demonstrate time-management and organizational skills to complete tasks in allotted time.

2.6 State how changes in technology affect the workplace and society.

   a. Social media, cell phones, tablets, cloud computing, operating systems, and other emerging technologies.

2.7 Apply good design principles to create professional appearing and functioning business documents.

2.8 Compare and contrast technology tools’ uses for efficiency in business.

2.9 Apply practices that deter, detect, and defend against identity theft for a business and personal safety.

2.10 Utilize technology in a variety of ways while solving business problems.

**Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards**

**ELACC9-10SL1:** Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

**ELACC9-10SL2:** Integrate multiple sources of information presented in diverse media or formats (e.g., visually, quantitatively, orally) evaluating the credibility and accuracy of each source.
Course Standard 3

BMA-IBT-3

Master word processing software to create, edit, and publish professional-appearing business documents.

3.1 Create, share and maintain documents.
   a. Apply different views and templates, protect the document, manage document versions, share and save documents.

3.2 Format document content.
   a. Apply font and paragraph attributes, navigate and search, create and manipulate tables, and apply bullets.

3.3 Apply page layout and reusable content to documents.
   a. Apply and manipulate page setup settings, apply themes, construct content using the Quick Parts tools, create and manipulate page backgrounds, and create and modify headers and footers.

3.4 Insert illustrations and graphics in a document.
   a. Insert and format pictures, clip art, shapes, WordArt, and SmartArt, and apply and manipulate text boxes.

3.5 Proofread documents to validate content.
   a. Use spelling and grammar check, configure AutoCorrect settings, and insert and modify comments in a document.

3.6 Apply references and hyperlinks in a document.
   a. Apply hyperlinks; create endnotes, footnotes, and a table of contents.

3.7 Perform mail merge operations.
   a. Setup and execute a mail merge.

Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards

ELACC9-10SL1: Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

Course Standard 4

BMA-IBT-4

Analyze and integrate leadership skills and management functions within the business environment.

4.1 Explain the interrelationships between the functions of business: accounting, finance, production, marketing, sales, and management.

4.2 Define, explain and apply various management functions including planning, organizing, directing, and controlling.

4.3 Explain the importance of a vision, a mission statement, and goal-setting within the context of the business environment.

4.4 Apply the decision making process to a business situation.

4.5 Discuss the impact of the business and personal reputation and image including online presence as part of the management of the business.

4.6 Understand employee impact and management’s role in contributing to successful business operations.

4.7 Exhibit organizational skills while planning and executing business projects.

4.8 Implement strategic plans to manage business growth, profit, and goals.

4.9 Investigate leadership skills within a successful business environment.
Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards

ELACC9-10SL1: Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

**Course Standard 5**

**BMA-IBT-5**

Demonstrate understanding of the concept of marketing and its importance to business ownership.

5.1 Explain the fundamental marketing concepts used by a small business.
5.2 Understand target market and demographics in marketing strategies.
5.3 Create a customer database using database software to create and maintain an accurate customer list.
5.4 Use customer database to pull specific data to target for marketing campaign.
5.5 Evaluate different types of promotional tools for business product and/or services.
   a. Traditional tools and online tools, personal networking.
5.6 Use innovation to gain a competitive advantage in the marketplace.

Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards

ELACC9-10SL1: Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

**Course Standard 6**

**BMA-IBT-6**

Use professional oral, written, and digital communication skills to create, express, and interpret information and ideas.

6.1 Exhibit appropriate business (oral, written, and digital) communication skills needed in the workplace to facilitate information and communication.
6.2 Explore social media etiquette and importance of digital presence.
6.3 Produce written communications that utilize proper tone, grammar, and bias-free language for the workplace.
   a. Resume
6.4 Employ critical thinking and problem-solving strategies both individually and collaboratively to solve real-world and/or business-related problems.
6.5 Using presentation software, create and deliver simple, clear and compelling presentations effectively to target audiences.
6.6 Use technology to enhance the effectiveness of communication in a business environment.
   a. Email, video conferencing, phone conferencing, instant messaging, online chat, blogs, newsgroups, list serve, etc.
6.7 Use appropriate technology to plan, develop, practice, and present material to different types of audiences for specific business purpose.
   a. Research paper, web site, multimedia presentation, publications, speech, online media, video, avatar, etc.
Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards

ELACC9-10SL1: Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

ELACC9-10SL2: Integrate multiple sources of information presented in diverse media or formats (e.g., visually, quantitatively, orally) evaluating the credibility and accuracy of each source.

ELACC9-10SL4: Present information, findings, and supporting evidence clearly, concisely, and logically such that listeners can follow the line of reasoning and the organization, development, substance, and style are appropriate to purpose, audience, and task.

ELACC9-10SL5: Make strategic use of digital media (e.g., textual, graphical, audio, visual, and interactive elements) in presentations to enhance understanding of findings, reasoning, and evidence and to add interest.

Course Standard 7

BMA-IBT-7
Demonstrate an understanding of entrepreneurship through recognizing a business opportunity, how to start a business based on the recognized opportunity, and basics of how to operate and maintain that business.

7.1 Identify the unique characteristics, traits, and concepts of the successful entrepreneur.
7.2 Describe the importance of developing and organizing a successful business plan.
7.3 Identify components and format of a business plan.
7.4 Examine the business opportunities available in local school and community.
7.5 Participate as part of a team in an effort to accomplish a common goal leading to a successful business endeavor.
7.6 Differentiate between the types of business ownership.
7.7 Explain the implications of technology on business development and future growth.

Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards

ELACC9-10SL1: Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

ELACC9-10SL4: Present information, findings, and supporting evidence clearly, concisely, and logically such that listeners can follow the line of reasoning and the organization, development, substance, and style are appropriate to purpose, audience, and task.

Course Standard 8

BMA-IBT-8
Understand, interpret, and use accounting principles to make financial decisions.

8.1 View financial statements of a business and utilizes those statements to make informed business decisions.
8.2 Explain the purpose of the various steps in the accounting cycle.
8.3 Differentiate between debits and credits.
8.4 Analyze and describe sources of income for the business venture (i.e., sales and labor).
8.5 Using basic features of spreadsheet software to produce professional financial statements representative of a small business.
Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards

ELACC9-10SL1: Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

### Course Standard 9

BMA-IBT-9

**Develop effective money management strategies and understand the role and functions of financial institutions.**

9.1 Develop a budget including all essential elements for personal and business use.

9.2 Compare and contrast the types of financial institutions, both depository and non-depository including the functions and purpose.
   
   a. Commercial banks, savings and loan associations, credit unions, investment banks, financial services companies, and insurance companies.

9.3 Examine the principles of banking transactions and the various services of a bank.
   
   a. Item processing, collection functions, procedures, bookkeeping, loans, investments, and trust operations.

9.4 Apply mathematical operations and processes as well as financial planning strategies to commonly occurring situations in the workplace to accomplish job objectives and enhance workplace performance.

9.5 Examine the features and effects of online banking including mobile banking for the business and the consumer.

9.6 Explore a personal credit report and the impact of credit on business and personal life.

Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards

ELACC9-10SL1: Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

### Course Standard 10

BMA-IBT-10

**Research and interpret the various risks involved in operating a business while determining the role of insurance for a business.**

10.1 Identify possible business threats and employ risk management strategies and techniques to minimize potential financial loss.

10.2 Identify types of business insurance and the need for insurance in a business.

10.3 Explain basic insurance concepts: insurance, policyholder, premium, probability, risk, claim, coverage, deductible, policy, insured, insurer, and liability.

10.4 Analyze risks to make insurance decisions.

10.5 Explore the various career options associated with the insurance field.
Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards
ELACC9-10SL1: Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

Course Standard 11

BMA-IBT-11
Examine basic human resources and the legal aspects of a business while incorporating the methods into business practices.

11.1 Differentiate among types of business crimes and identify the strategies that business can use to deter crimes.

11.2 Demonstrate understanding of specific legal areas that most commonly affect personal and business relationships.
   a. Contract law, insurance, bankruptcy, property law, computer law, harassment, discrimination.

11.3 Describe the legal requirements of obtaining a business license, permit, contract, patent, copyright, trademark, and logo.

11.4 Create a plan for recruiting, hiring, and retaining a new employee and the associated costs.
   a. Job application, social media impacts, credit report analysis, appearance impact, etc.

11.5 Review employment and labor laws impacting business.

Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards
ELACC9-10SL1: Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others’ ideas and expressing their own clearly and persuasively.

Course Standard 12

BMA-IBT-12
Explore how related student organizations are integral parts of career and technology education courses through leadership development, school and community service projects, entrepreneurship development, and competitive events.

12.1 Explain the goals, mission and objectives of Future Business Leaders of America.

12.2 Explore the impact and opportunities a student organization (FBLA) can develop to bring business and education together in a positive working relationship through innovative leadership and career development programs.

12.3 Explore the local, state, and national opportunities available to students through participation in related student organization (FBLA) including but not limited to conferences, competitions, community service, philanthropy, and other FBLA activities.

12.4 Explain how participation in career and technology education student organizations can promote lifelong responsibility for community service and professional development.

12.5 Explore the competitive events related to the content of this course and the required competencies, skills, and knowledge for each related event for individual, team, and chapter competitions.
Support of CTAE Foundation Course Standards and Common Core GPS and Georgia Performance Standards

**ELACC9-10SL1:** Initiate and participate effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grades 9–10 topics, texts, and issues, building on others' ideas and expressing their own clearly and persuasively.

**ELACC9-10SL4:** Present information, findings, and supporting evidence clearly, concisely, and logically such that listeners can follow the line of reasoning and the organization, development, substance, and style are appropriate to purpose, audience, and task.