Georgia Network for Educational and Therapeutic Support



STRATEGIC PLAN

Implementation Fidelity Checklist & Self-Assessment Rubric

1 Program Leadership and Accountabiltiy 2 Behavior Support and Therapeutic Services 3 Instructional and Academic Support 4 Program Funding and Fiscal Management 5 Integration of Services and Capacity Building 6 Facilities Management and Safety



Richard Woods, Georgia's School Superintendent
"Educating Georgia's Future"

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Introduction

The Georgia Network for Educational and Therapeutic Support (GNETS) is comprised of 24 programs which support local school districts' continuum of services for students with disabilities, ages 5-21. GNETS provides comprehensive educational and therapeutic support services to students who might otherwise require residential or other more restrictive placements due to the severity, duration, frequency, and intensity of an emotional disorder or significant challenging behavior.

The revised GNETS strategic plan (1/28/2020) includes six focus areas: Program Leadership and Accountability, Behavior Support and Therapeutic Services, Instructional and Academic Support, Program Funding and Fiscal Management, Integration of Services and Capacity Building, and Facilities Management. Each of the focus areas has specific goals that each GNETS will work to obtain. Many components of this strategic plan addresses practices that are based on improvements from audit findings, program evaluation, best practices across all GNETS programs, and research-based initiatives. The revised plan also streamlines procedural standards for programs to account for consistency and coordinated program services. Guidance on the development of the strategic plan was obtained from referenced articles and state personnel knowledgeable about program improvement and best practices for working with students struggling with behavioral and emotional concerns. Georgia Department of Education (GaDOE), Georgia Network for Educational and Therapeutic Supports (GNETS), and the Department of Behavioral Health and Developmental Disabilities (DBHDD) were the three collaborating agencies as well as other stakeholders within the state of Georgia who provided input and contributions across each section. Field experts such as GNETS directors, special education directors, fiscal agents for GNETS, school district superintendents and others responded to surveys to obtain greater insight for general improvement strategies of GNETS.

GNETS directors and their staff will be responsible for implementing the action items within the strategic plan to ensure that collaborative integrated services are planned and provided for students receiving services through the GNETS program. GNETS staff will also collaborate with Local Education Agencies (LEAs) to ensure that students have a civil right to be reintegrated/included with same age peers without disabilities to obtain academic and social-emotional competencies in general education environments when deemed appropriate.

The rating section of the strategic plan provides a means for GNETS teams to reflect on implementation and practices at each GNETS site. The ratings will be completed by GNETS teams. The team should review the rating data to identify barriers that may be impacting lower rated items and plan to work through those barriers to attain successful implementation. The GaDOE-GNETS program manager/program specialist will complete the rating section with GNETS teams in the spring of each school year and review supporting evidence to validate ratings. The ratings obtained will be used as final implementation data to assist GNETS with coaching and improvement planning to scale up effective practices across all GNETS sites.

Overview

The Strategic plan and its embedded self-assessment are intended to:

- ♣ Facilitate a self-assessment for GNETS to evaluate current status of program practices.
- Initiate discussion among program leaders and stakeholders to identify priority needs for improvement.
- **♣** Validate areas of strength in the implementation of best practices across each component.
- 4 Analyze results and other program data to determine need for professional learning and resources to drive improvement.

The GNETS Strategic Plan and Self-Assessment includes action items that addresses the following sections and specific goals aligned to each one:

- 1. Program Leadership and Accountability
- 2. Behavior Support and Therapeutic Services
- 3. Instructional and Academic Support
- 4. Program Funding and Fiscal Management
- 5. Integration of Services and Capacity Building
- 6. Facilities Management

Each action item has a list of specific examples or samples of evidence of the practice that should be in place or implemented. The examples are provided to add clarity to the intent of each action item and to encourage the teams to think about specific examples that may not be listed but is occurring in their programs. The examples are not provided as individual measures of each indicator, but rather as a means to assist team members in rating the extent to which the practice is or is not in place at the each GNETS Program.

Analysis of the data and information obtained through the strategic plan self-assessment ratings will lead to the development of a program improvement summary. The program improvement summary will include identification of priority areas, root causes for barriers and drivers, and action steps that would be necessary to overcome barriers and sustain drivers.

Directions for Completing the Self-Assessment Rating Scale.

GNETS directors should identify key leaders at each program to participate as a part of the rating team. The team should consist of no less than 3 people. The director will distribute a copy of the strategic plan to the team members and provide an opportunity for the team to review the action items and activities to be rated.

After the team has had some time to review the action items and activities, the team will rate the action items and activities based on the status of implementation. There are three ratings of implementation for action items: Operational, Emerging and Not Evident. Team members should select one rating per action item and identify sources or evidence of implementation to validate the rating, particularly if the rating is identified as "operational." A rating of operational would indicate that the action item and activities rated were "consistently" practiced and there is always available evidence and positive outcome data to support the rating. The self-assessment guidance document should be used to help with the ratings.

Strategic Plan Ratings

- O- Operational: All of the activities required were accomplished consistently with sources of evidence to support implementation for this action item.
- E- Emerging: Some of the activities required were accomplished with sources of evidence to support implementation for this action item.
- NE- Not Evident: None of the activities required were accomplished and there are no sources of evidence to support implementation for this action item.

Data Analysis and Improvement Summary

The purpose for the data analysis and improvement summary is to ensure priority needs are identified and addressed according to the outcomes from the ratings. This ensures measurable outcomes are being used to support the need for improvement across each program. Additionally, it will provide stakeholders with trends and patterns across all of the GNETS programs, and lead to data-driven decisions by program and state leaders. GNETS directors and team leaders will review the data for each section, record the average outcome onto the Strategic Plan Improvement Summary Form, rate each area on the summary form as a priority based on the average score, and select the top 3 priorities to address for immediate improvement. At the end and/or beginning of each school year, all GNETS directors will be responsible for sharing the self-assessment ratings, improvement summaries, and the top 3 priority areas with key stakeholders (e.g., GaDOE, fiscal agents, parent groups, and advocates). GaDOE and the fiscal agents will use the improvement summary form and the action plan to provide GNETS directors with the necessary technical assistance and resources needed to make improvement in the top 3 priority areas.

Section 1: Program Leadership and Accountability

Action Items	Frequency	Person Responsible	Activities	Examples/ Sources to Support Ratings	Meets Stand	lard
A. Directors will promote and remain aware of the strategic plan expectations and ensure	Review Annually Implement	All Directors	Participate in all overviews of the strategic plan Implement the activities in the	Sign-in sheets Agendas Presentations	Operational	
that the activities are implemented within their	Daily		strategic plan Align funds with activities	Feedback surveys Program initiatives	Emerging	
programs.				Documentation of admin team meetings	Not Evident	
B. Directors will share results from the strategic plan ratings with stakeholders.	Annually	GNETS directors/designee	Identify key stakeholders. Share results from the strategic plan ratings	Sign-in sheets Rubric ratings Mid-year improvement	Operational	
			Share improvement summary form.	summary End-of-year improvement summary	Emerging	
				Strategic plan review survey results	Not Evident	
C. GNETS Directors and site leaders will complete the strategic plan improvement	Mid Year and End of Year	GNETS directors/designee Site leaders	Complete overall rating for each section and prioritize area to be improved for the new.	Mid year- improvement summary End-of-year improvement	Operational	
summary form.				summary Strategic plan review survey results	Emerging	
					Not Evident	
D. Participate in and implement practices from professional learning sessions that align with	Annually	GNETS directors/designee	Professional development activities/experiences should respond to the strategic plan outcomes and	Conference or training agendas Travel documents	Operational	
evaluation and strategic plan goals.			any identified needs to support students and staff.	Training contracts Job embedded coaching Implementation checklists	Emerging	
				etc.	Not Evident	

Section 2: Behavior Support and Therapeutic Services

Goal 2: Throughout the school year, 100% of GNETS programs will demonstrate highly reliable evidence of implementing "evidence based" behavioral support and therapeutic services for all students at an operational level. **Action Items** Frequency Person **Activities Examples/Sources to Support Ratings Meets Standard** Responsible **Trained Staff** A. Implement Positive Train staff identified to implement PBIS Walk-through forms Daily Operational PBIS at their respective sites. Behavior PBIS productivity binder Intervention Trained sites: Post rules and **PBIS End of Year Report** Supports (PBIS). expectations Surveys **Emerging** Monthly Meeting minutes Teach all students the rules and expectations **PBIS Training Calendar** Review program data **Grant application** Not Evident Operational certificates PBIS Action Plan **PBIS Expectations and Rules** Train staff in evidence-based B. Trauma Informed Daily All staff Training calendar Operational Care Practices and Trauma Informed Care practices Training agenda/sign in sheets Evidence of TIC training materials Environment Staff climate survey results **Emerging** Not Evident П Establish a Annually **GNETS** Identify key personnel for the List of active team members Operational П functional FBA/BIP directors/designee FBA/BIP team meeting agendas and minutes team Attend FBA trainings Training agendas team at each site Emerging that meets at least 3 Meet to address FBA/BIP as Sign-in sheets times a year and needed Training presentations/materials Not Evident Establish opportunities for FBA/BIP progress monitoring FBA/BIP trainings. FBA/BIP included in IEPs for students Train staff to ensure that each Evidence of FBA analysis GNETS program has the capacity at each site to complete quality FBA/BIP for each student.

D. Ensure students social and emotional	Minimally twice per	GNETS directors/designee	Maintain and update spreadsheet Ensure appropriate staff are	SDQ results BASC3 results	Operational	
development are assessed using	year	, 0	trained to complete standardized assessments	Other social-emotional measures Evidence of triangulation of data	Emerging	
standardized measures at least 2x per year.				Documented results in the IEPs	Not Evident	
E. Outcomes from the social-emotional measures will be	As needed	GNETS directors/designee	Train designated staff to incorporate social-emotional results into students IEPs	Designated students' IEPs Evidence of triangulation of data Evidence of training for use of social-	Operational	
included in students' IEPs				emotional results SDQ results	Emerging	
				BASC-3 results	Not Evident	
F. Students diagnosed with ASD will be assessed with a	Annually	Designated GNETS staff	Identify and select a standardized measure that would be used by the GNETS site.	CARS results documented in IEPS GARS results documented in IEPs ABLLS results documented in IEPs DB3 results documented in IEPs	Operational	
standardized measure with a minimum of two measures per year.			Ensure designated staff is trained to conduct the ASD with the selected measure.	Brigance results documented in IEPs Vineland completed checklists	Emerging	
					Not Evident	
G. Designated GNETS personnel will receive	Annually	Trained GNETS staff	Identify staff to be trained Ensure staff attend crisis	Sign-in sheets Grant application	Operational	
initial training or refresher and		Stair	intervention trainings Engage in evidence-based crisis	Evidence of crisis trainings for staff Fidelity Rubric	Emerging	
implement training in evidence-based crisis interventions (i.e., Life Space Crisis			interventions with students when they demonstrate a need for crisis intervention.	Why Try PL summary of evidence-based crisis intervention trainings	Not Evident	
Intervention-LSCI, Dialectical Behavior Therapy-DBT, Restorative Practices, etc.)						
H. GNETS personnel will receive initial	Annually As needed	Trained GNETS staff	Identify staff to be trained	Skills checklist Sign-in sheets	Operational	

training/refresher and utilize principles			Ensure staff attend Mindset and any other requested restraint	SWIS data Incident report/debriefing notes	Emerging	
of restraint methods such as Mindset, CPI, etc.			methods trainings Engage appropriately in restraint methods and Mindset skills/techniques when necessary to prevent and/or manage students' aggressive behaviors.	Physical restraint data/reports Procedures for use of physical restraint Documentation of parent notification of use of physical restraint Evidence of restraint reduction training	Not Evident	
Each program will ensure that all students participate	Daily and/or as needed	GNETS directors/designee	Identify needs of students Match students to appropriate social skills activities based on	Documents that show evidence of planning for students' needs Evidence that shows students received the	Operational	
in universal, small group and/or individual social-			their needs Collect consistent data to determine students' progress and	support identified Progress monitoring data Triangulation of Data	Emerging	
emotional skills and activities that meet their needs.			program effectiveness. Tiered Behavior Data	Evidence of social-emotional curriculum BASC-3 flex monitoring reports Sensory rooms	Not Evident	
				Documents Evidence of data to determine tiers of support Art and music therapy		
J. Maintain collaborative partnerships with	Monthly and/or as needed	GNETS directors/designee	Attend agency meetings Identify opportunities for agencies to support students in GNETS	Calendars Visitor logs List of mental health agencies	Operational	
community agencies to support integrated mental health and			Collaborate with agencies for space and/or time to work with students.	LIPT meetings Counseling logs Evidence of collaboration with community	Emerging	
behavior-related educational services for GNETS students.				agencies Evidence of transition planning for students	Not Evident	
			Total F	Ratings: Operational Emerging	Not Evident	

Section 3: Instructional/Academic Support

Goal 3: All instructional and academic activities required for students to be successful and make adequate academic growth will be implemented at an operational level						
Action Items	Frequency	Person Responsible	Activities	Examples Sources to Support Ratings	Meets Standa	ırd
A. Teachers will plan and deliver Georgia Standards-based lessons	Daily	GNETS directors/designee Teachers	Review teachers lessons plans Provide feedback to teachers Meet with special education	Lesson Plans/Feedback TKES Trainings Teacher coaching/mentoring`	Operational	
for assigned subjects			director to review lesson plans for GNETS staff iReady monitoring	TKES standards summary	Emerging	
					Not Evident	
B. Ensure teachers maintain a positive and academically challenging	Daily	GNETS directors/designee Teachers	Maximize instructional time Conduct classroom observations	Copies of observations Copies of walk-throughs TAPS Standards	Operational	
learning environment in accordance with TAPS standards.			Provide high quality professional learning to support evidence-based	Evidence of training on evidence- based instructional practices	Emerging	
			instructional practices Provide opportunities for students to demonstrate evidence-based practices		Not Evident	
C. Ensure that students who demonstrate academic difficulties are matched to tiered interventions, supplemental	90 minutes per week	GNETS staff	Use data to identify student's areas of academic deficits Provide students with evidence-based instructional materials designed to remedy	Student intervention planning activities Evidence of tiered interventions Intervention programs/materials Progress monitoring data.	Operational	
instructional programs/materials that meets their needs.			the deficit identified Review progress monitoring data to identify the need to sustain or change the	Student growth on Milestones Academic Tiers Milestone Data Provide list of	Emerging	
			interventions. Discuss with sped directors at CC Analysis graduation rate for students receiving services	instructional/supplemental programs iReady mid-year and EOY data	Not Evident	
D. GNETS certified and classified staff will attend instructional related	Annually	GNETS staff and certified and licensed staff	Ensure GNETS staff sign up and attend professional learning with GaDOE, RESAs LEAs and	Evidence of scheduled times for feedback.	Operational	

trainings provided by	conferences when	Evidence that shows the percent		
GaDOE, RESA, LEAs, and conferences to ensure GNETS staff are aware of changes in the field and that instructional	opportunities are available. Conduct observations to identify application of strategies from professional learning courses.	of staff attending instructional professional learning Evidence of analysis of Milestones data Walk-throughs	Emerging	
practices align with the state's expectations and standard	Provide feedback for staff related to professional learning application and expectations Allocate funds for GNETS staff to attend professional learning activities. Collaborate with staff to analyze Milestones data to inform instructional practices for students	TAPS outcomes	Not Evident	
	Total Ratings	s: Operational Emerging	Not Evider	nt

Section 4: Program Funding and Fiscal Management

Goal 4: All GNETS programs will ensure that 100% of allocated funds are used to support the implementation of the strategic plan activities and obtain these objectives at operational level.							
Action Items	Frequency	Person Responsible	Activities	Examples Sources to Support Ratings	Meets Standa	ard	
A. Comply with your GNETS state approved budget	Annually and Daily	GNETS directors/designee	Align GNETS personnel and services with the GNETS state approved budget Submit budgets in portal	Hired GNETS staff and contractors Submitted budget and funding allocations	Operational Emerging		
					Not Evident		
B. Review fiscal records regularly to ensure	Annually and Daily	GNETS directors/ bookkeepers	Maintain adequate records Monitor program expenses	Bookkeeping records Guidelines for expensing funds	Operational		
accountability for all allocated funds				Evidence of adequate record maintenance	Emerging		
				Evidence of internal control/procurement procedures	Not Evident		
C. Plan and submit the annual grant application	Annually	GNETS directors/designee	Outline state grant application for funding according to the	GNETS state grant application	Operational		
with a keen focus on the budget to support the			GNETS rule		Emerging		
GNETS mission, goals and rule (160-4-7.15; d, e, and f)					Not Evident		
D. Collaborate with LEAs to ensure the allocation of supports and	As needed	GNETS directors/designee	Engage in communication with LEAs to identify and provide a rationale for needed resources	Evidence and use of allocated funds and resources In-kind support	Operational		
resources, which may include in-kind services to GNETS is provided to			and support for the program	Funded positions Invoices for purchases Invoices for reimbursements	Emerging		
facilitate flexible models of service delivery and best practices for equitable educational opportunities (160-4- 7.15; d, e, and f)					Not Evident		
E. Report all carryover	Annually	GNETS	Identify and document budget lines with balances to be carried	GNETS budget Bookkeeping records	Operational		
funds for the next fiscal year to fiscal agents and			over		Emerging		
GaDOE					Not Evident		
			Total Ratings: Op	perational Emerging	Not Evident		

Section 5: Integration of Services and Capacity Building

Goal 5: ALL GNETS directors will collaborate with their LEAs to ensure students have an opportunity to receive services in the in the least restrictive environment and build capacity with LEA staff to support students with severe emotional/behavioral difficulties. These activities will be accomplished at an operational level. **Action Items Person Responsible Activities Examples Sources to Meets Standard** Frequency **Support Ratings** A. Consideration for GNETS As needed **GNETS Staff** Student IEP files that GNETS director or designee **Services:** LEAs and GNETS in IEP **LEA Staff** attends IEP meetings and contain documentation to staff will collaboratively meetings Students via ASPIRE ensures that the student needs support consideration for are aligned to the GNETS review the GNETS and LEA Parents **GNETS** services Operational continuum of services FBA/BIP services. during IEP meetings to 3 year reevaluation Collaborate with LEAs to ensure determine the best service Social History that documents (FBA/BIP, Medical Records options for students. Evaluation, social history, etc.) Parent, teacher, and or are available to support the student reports **Emerging** consideration of GNETS services Evidence of student prior to and/or during IEP participation in meetings. extracurricular activities Ensure transition criteria (IEP goal/goals) is established at the IEP meeting. Not Evident Provide training to staff on consideration of GNETS procedures П Collaborate with LEAs and parents when students are considered for emergency GNETS services based on immediate need. **B.** Transition from GNETS As needed **GNETS Staff GNETS** directors or a designee Documented IEP goals for **Services:** Ensure LEA and **LEA Staff** will ensure that IEP goals are transition for all students **GNETS staff** Students via ASPIRE established and used as the Operational collaboratively establish **Parents** transition criteria for all Supporting attainable IEP goals to students receiving GNETS documentation and data include a process for services. collection aligned with reviewing progress transition goals. **Emerging** monitoring data for Collaborate with LEAs to identify opportunities for students to

transition to the least	receive GNETS services in the Documentation of		
restrictive environment.	Least Restrictive Environment transition plans with LEAs		
restrictive environment.	(LRE).		
	Supporting evidence for a	Not Evident	
	Inform fiscal agents of the change in transition		
	resources needed to provide goal/criteria		
	equal educational opportunities		
	for GNETS students Evidence that shows		
	attempts to align LEA and		
	Collaborate with LEAs to GNETS courses/materials.		
	determine opportunities for		
	students to take some courses Records of the number		
	in the general education setting. and percent of students		
	Ensure transition goals are receiving GNETS services		
	attainable and aligned with the in the general education		
	referring behaviors. setting (campus).		
	Identify and document Records showing the		
	opportunities for students to number and percent of		
	participate in extracurricular students that enter and		
	activities while receiving GNETS transition from the		
	services. program each year by		
	disability.		
	Identify instructional courses		
	and/or programs provided in the		
	general education settings and		
	examine opportunities for some		
	of them to be incorporated into		
	GNETS classrooms/sites.		
	Collaborate with LEAs to plan		
	transition services and supports		
	prior to the student's complete		
	transition.		
	Communicate with reveals		
	Communicate with parents,		
	LEAs, RESAs, and SEA to provide		
	supporting evidence as to why it		
	would not be in the best interest of the student to transition from		
	the program as planned/documented.		
	pianneu/documented.		

C. Capacity Building:	As needed	GNETS Staff	Identify and outline how in-kind and financial contributions from LEAs could support student reintegration and/or access to equal educational opportunities. Communicate with LEAs and	Training materials		
Engage in professional learning and technical assistance for general education school		LEA Staff Students via ASPIRE Parents	RESAs to determine professional learning opportunities and needs of LEAs and parents.	Sign-in sheets Feedback ratings Training agendas Training request/needs	Operational	
personnel Redelivery of professional learning/TA to school personnel by GNETS staff.			Organize opportunities to attend/deliver training sessions for LEAs as needed. Schedule/support training dates, times, and locations for training	assessment form. GNETS program brochure	Emerging	
			Deliver trainings and obtain feedback.		Not Evident	
D. Parent Engagement Collaborate with stakeholders	Annually and as needed	GNETS Staff LEA Staff	Organize opportunities to collaborate with parents such as curriculum nights, PBIS day,	Newsletters Flyers Sign in sheets	Operational	
to ensure that strong strategies are in place to: 1) build capacity to engage parents/stakeholders in an effective partnership with the			parent trainings Consistent communication with parents	Pictures Letters/Announcements Website Documentation of parent participation in IEP	Emerging	
program; and 2) share and support high student academic achievement.				meetings Documentation of parent trainings/meetings	Not Evident	
Director and staff will create meaningful partnerships that ultimately lead to significant gains across the board in student achievement.						
			Total Ratings: Operational	EmergingN	lot Evident	

Section 6: Facilities Management and Safety

Action Items	Frequency	Person Responsible	Activities	Examples Sources to Support Ratings	Meets Stand	ard
A. Monitor site for safety and ADA compliance and maintenance.	Annually	GNETS directors/designee	Print and use the GSFIC facility condition checklist for site monitoring. Conduct periodic site reviews to ensure facility is	Facility Condition Assessment Checklist Documentation of	Operational	
			well maintained. Request maintenance support on specific items	LEA visits to facilities Evidence of tracking of maintenance	Emerging	
				requests	Not Evident	
B. Communicate all identified concerns to the LEA and/or SEA	Annually	GNETS directors/designee	Identify areas rated as poor and/or critical on the GSFIC facility condition assessment checklist. Report the areas identified and advocate for	Facility Condition Assessment Checklist Reports	Operational	
and advocate for repairs/improvements.			repairs/improvement with key stakeholders.	Documentation of LEA visits to facilities	Emerging	
					Not Evident	

Self-Assessment Outcomes and Improvement Summary Plan

Record the rating given to each section on this page. Review the ratings for each section and identify the top 3 priorities to address in your action plan. Be sure to indicate why your team rated the item low and what you will do to improve your ratings. Also, identify how you will sustain your higher ratings.

Site: Click here to enter text. Date: Click here to enter a date. Personnel Completing the Summary: Click here to enter text.

	Section	Ratings	Priority	Why was or wasn't this section selected as a priority?	Document the actions necessary to improve the top 3 priority areas and to sustain the higher rated priority areas.
1.	Program Leadership and Accountability	O E NE	Click here to enter text.	Click here to enter text.	Click here to enter text.
2.	Behavior Support and Therapeutic Services	O E NE	Click here to enter text.	Click here to enter text.	Click here to enter text.
3.	Instructional/Academic Support	O E NE	Click here to enter text.	Click here to enter text.	Click here to enter text.
4.	Program Funding and Fiscal Management	O E NE	Click here to enter text.	Click here to enter text.	Click here to enter text.
5.	Integration of Services and Capacity Building	O E NE	Click here to enter text.		Click here to enter text.
6.	Facilities Management	O E NE	Click here to enter text.	Click here to enter text.	Click here to enter text.



Completed sample of an improvement summary Plan

Self-Assessment Outcomes and Improvement Summary Plan

Record the ratings given to each section on this page. Review the ratings for each section and identify the top 3 priorities to address in your action plan.

Site: A site

Personnel Completing the Summary: Click here to enter text.

Section	Rating	Priority	Why was or wasn't this section selected as a priority?	Document the actions necessary to improve the top 3 priority areas and to sustain the higher rated priority areas.
Program Leadership and Accountability	O <u>4</u> E NE	6	We have met all items at an operational level and have evidence of our success.	Continue delivering information to our faculty early in the year. During preplanning and monitor staff adherence to the items in the plan throughout the year.
2. Behavior Support and Therapeutic Services	O <u>2</u> E <u>2</u> NE	1	We have not met most items with operational or emerging.	The leadership team will continue to monitor the implementation of each item in this section and collect the resources needed to show our success. If we were behind on implementation we will work to get on track before the next rating session.
3. Instructional/Academic Support	O <u>1</u> E <u>3</u> NE	2	Some items in this section were not rated as operational due to para pros covering some of our classes and low TKES scores.	Ensure para pros who cover classes have support from teachers for standards-based lesson development and delivery. Ensure students are clearly matched to interventions when necessary.
4. Program Funding and Fiscal Management	O <u>4</u> E <u>1</u> NE	4	We submitted all required grant applications and fiscal reports by deadlines established.	Continue to remain aware of grant deadlines, allocation of resources and collaborating with our LEA for the additional resources and in-kind contributions that were provided to support our site last year.
5. Integration of Services and Capacity Building	O <u>1</u> E <u>2</u> NE <u>1</u>	3	None of our students met IEP goals/criteria to transition from the program as planned.	We will monitor our students' IEP goals using available data more frequently to identify student who at-risk for not transitioning from the program as expected and begin working with students on an individual level.
6. Facilities Management	O <u>2</u> E NE	5	We have met all items at an operational level and have evidence of our success .	Continue to monitor facilities for safety and ADA compliance.

Resources

- Florida Inclusion Network. (2013). Best Practices for Inclusive Education (BPIE) 2.0 District Level Self-Assessment. Tallahassee, FL: Florida Department of Education, Bureau of Exceptional Education and Student Services. Retrieved from
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