

Georgia Network for Educational and Therapeutic Support



STRATEGIC PLAN

& Self-Assessment Rubric

Seven Focus Areas

1	Program Leadership	2	Behavior Support and Therapeutic Services	3	Instructional and Academic Support
4	Program Funding and Fiscal Management	5	Integration of Services and Capacity Building	6	Program Accountability
		7	Facilities Management & Safety		



Richard Woods, Georgia's School Superintendent

"Educating Georgia's Future"

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GNETS Program Directors

Table of Contents

Introduction	Page 4
Overview	Page 5
Directions for Completing the Self-Assessment	Page 6
Directions for Data Analysis and Improvement Summary	Page 6
Strategic Plan Components:		
Section 1: Program Leadership	Pages 7 - 8
Section 2: Behavior Support and Therapeutic Services	Pages 9 – 11
Section 3: Instructional/Academic Support	Page 12 - 13
Section 4: Program Funding and Fiscal Management	Page 14
Section 5: Integration of Services and Capacity Building	Pages 15-17
Section 6: Program Accountability	Page 18
Section 7: Facilities Management	Page 18
Self-assessment Outcomes and Improvement Summary	Page 19
Resources	Page 20
Appendix	Page 21

Introduction

The Georgia Network for Educational and Therapeutic Support (GNETS) is comprised of 24 programs which support local school districts' continuum of services for students with disabilities, ages 3-21. The programs provide comprehensive educational and therapeutic support services to students who might otherwise require residential or other more restrictive placements due to the severity, duration, frequency, and intensity of an emotional disorder or significant challenging behavior.

The revised GNETS strategic plan (2/2016) includes six focus areas: Program Leadership, Behavior Support and Therapeutic Services, Instructional and Academic Support, Program Funding and Fiscal Management, Integration of Services and Capacity Building, Program Accountability, and Facilities Management. Each of the focus areas has specific goals that each GNETS program will work to obtain. Many components of this strategic plan addresses program practices that are based on improvements from audit findings, program evaluation, best practices across all GNETS programs, and research-based initiatives. The revised plan also streamlines procedural standards for programs to account for consistency and coordinated program services. Guidance on the development of the strategic plan was obtained from referenced articles and state personnel knowledgeable about program improvement and best practices for working with students struggling with behavioral and emotional concerns. Georgia Department of Education (GaDOE), Georgia Network for Educational and Therapeutic Supports (GNETS), and the Department of Behavioral Health and Developmental Disabilities (DBHDD) were the three collaborating agencies as well as other stakeholders within the state of Georgia who provided input and contributions across each section. Field experts such as GNETS directors, special education directors, fiscal agents for GNETS, school district superintendents and others responded to surveys to obtain greater insight for general improvement strategies of GNETS.

GNETS directors and their staff will be responsible for implementing the action items within the strategic plan to ensure that collaborative integrated services are planned and provided for students receiving services through the GNETS program. GNETS staff will also collaborate with Local Education Agencies (LEAs) to ensure that students have a civil right to be reintegrated/included with same age peers without disabilities to obtain academic and social-emotional competencies in general education environments when deemed appropriate.

The rating section of the strategic plan provides a means for GNETS teams to reflect on implementation and practices at each GNETS Program. The rating will be completed by GNETS teams at the end of each semester (December). The results from the ratings will be used to establish a baseline on the self-assessment. The baseline will help Programs identify areas that are fully operational and areas for improvement. The team should review the rating data to identify barriers that may be impacting lower rated items and plan to work through those barriers to attain successful implementation. The GaDOE-GNETS program manager will complete the rating section with GNETS teams at the end of each school year (June) and review supporting evidence to validate operational ratings. The scores obtained at the end of the year will be used as final implementation data to assist GNETS with coaching and improvement planning to scale up effective practices across the programs.

Overview

The GNETS Strategic Plan and embedded self-assessment is designed to be used as an improvement planning, technical assistance and coaching tool rather than an instrument to monitor compliance of program practices. The GNETS teams are required to use the self-assessment process to identify and prioritize the most significant areas of need and to outline opportunities for improving program practices to support students with significant behavioral and social-emotional needs.

The Strategic plan and its embedded self-assessment is intended to:

- Facilitate a self-assessment for GNETS to evaluate current status of program practices.
- Initiate discussion among program leaders and stakeholders to identify priority needs for improvement.
- Validate areas of strength in the implementation of best practices across each component.
- Analyze results and other program data to determine need for professional learning and resources to drive improvement.

The GNETS Strategic Plan and Self-Assessment includes action items that addresses the following sections and specific goals aligned to each one:

1. Program Leadership
2. Behavior Support and Therapeutic Services
3. Instructional and Academic Support
4. Program Funding and Fiscal Management
5. Integration of Services and Capacity Building
6. Program Accountability
7. Facilities Management

Each action item has a list of specific examples or samples of evidence of the practice that should be in place or implemented. The examples are provided to add clarity to the intent of each action item and to encourage the teams to think about specific examples that may not be listed but is occurring in their programs. The examples are not provided as individual measures of each indicator, but rather as a means to assist team members in rating the extent to which the practice is or is not in place at the each GNETS Program.

Analysis of the data and information obtained through the strategic plan self-assessment ratings will lead to the development of a program improvement summary. The program improvement summary will include identification of priority areas, root causes for barriers and drivers, and action steps that would be necessary to overcome barriers and sustain drivers.

Directions for Completing the Self-Assessment Rating Scale.

GNETS directors should identify key leaders at each program to participate as a part of the rating team. The team should consist of no less than 3 people. The director will distribute a copy of the strategic plan to the team members and provide an opportunity for the team to review the action items and activities to be rated.

After the team has had some time to review the action items and activities, they will read each action item aloud, and as a team, rate the action items and activities based on the status of implementation. There are three levels of implementation for action item: Not Evident, Emerging, and Operational. Team members should select one rating per action item and identify sources or evidence of implementation to validate the rating, particularly if the rating is identified as “operational.” A rating of operational would indicate that the action item and activities rated were “consistently” practiced and there is always available evidence and positive outcome data to support the rating. The self-assessment guidance document should be used to help with the ratings.

Strategic Plan Ratings

2- Operational: All of the activities required were accomplished consistently with sources of evidence to support implementation for this action item.

1 – Emerging: Some of the activities required were accomplished with sources of evidence to support implementation for this action item.

0 – Not Evident: None of the activities required were accomplished and there are no sources of evidence to support implementation for this action item.

Data Analysis and Improvement Summary

The purpose for the data analysis and improvement summary is to ensure priority needs are identified and addressed according to the outcomes from the ratings. This ensures measurable outcomes are being used to support the need for improvement across each program. Additionally, it will provide stakeholders with trends and patterns across all of the GNETS programs, and lead to data-driven decisions by program and state leaders. GNETS directors and team leaders will review the data for each section, record the average outcome onto the Strategic Plan Improvement Summary Form, rate each area on the summary form as a priority based on the average score, and select the top 3 priorities to address for immediate improvement. At the end and/or beginning of each school year, all GNETS directors will be responsible for sharing the self-assessment ratings, improvement summaries, and the top 3 priority areas with key stakeholders (e.g., GaDOE, fiscal agents, parent groups, and advocates). GaDOE and the fiscal agents will use the improvement summary form and the action plan to provide GNETS directors with the necessary technical assistance and resources needed to make improvement in the top 3 priority areas.

Section 1: Program Leadership

Goal 1: By the end of each school year, GNETS Directors will implement at least 60% of the strategic plan focus areas at an operational level in year 1, 70% or better in year 2 and 85% or better thereafter (i.e., an average score of 2 on items in the improvement summary section).							
Action Items	Frequency	Person Responsible	Activities	Examples/ Sources to Support Ratings	Resources Needed	Activities Rating	
A. Directors will remain aware of the strategic plan expectations and ensure that the activities are implemented within their programs.	Review Annually Implement Daily	All Directors	Participate in all overviews of the strategic plan Implement the activities in the strategic plan Align funds with activities	Sign-in sheets Agendas Activities Presentations Feedback surveys Program initiatives	Draft and completed strategic plan common strategic plan powerpoint presentation developed by GaDOE Guidance for implementation and rating	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
B. Directors will promote awareness of the strategic plan expectations with GNETS staff and share the strategic plan at staff meetings.	Initial review: Preplanning Others: By site calendar	GNETS directors/ designee	Schedule a date to share the plan with all staff. Collect all materials needed to share the plan	Sign-in sheets Agenda Feedback/survey Pictures Links	A common powerpoint presentation developed by GaDOE	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
C. GNETS Directors and site leaders will rate their level of implementation on the strategic plan using the embedded rating scale and identify priorities for improvement.	By site: December mid-year GaDOE assessments in April-June	GNETS directors and site leaders	Review the directions for how to complete the self-assessment rating on page 6. The rating should yield a baseline score that will provide room for improvement. Prepare for GaDOE end of year rating/assessment.	Strategic plan rating scale	Strategic plan focus areas with streamlined observation tools. Strategic plan Improvement summary	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>

D. Attend and participate in quarterly GNETS Directors meetings at least 80% of the time.	Quarterly or as scheduled	GNETS Directors	Attendance at GNETS Directors meetings	Agendas, notes, travel documents, etc.	Travel budget	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 3	<input type="checkbox"/>
E. Participate in and implement practices from professional learning sessions that align with evaluation and strategic plan goals.	Annually	GNETS Directors	Professional development activities/experiences should respond to the strategic plan outcomes and any identified needs to support students and staff.	Conference or training agendas, travel documents, training contracts Job embedded coaching Implementation checklists etc.	Professional learning opportunities.	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
Total Points for Section 1: _____/10=_____					Average:		

Section 2: Behavior Support and Therapeutic Services

Goal 2: Throughout the school year, 100% of GNETS programs will demonstrate highly reliable evidence of implementing “evidence based” behavioral support and therapeutic services for all students at an operational level.							
Objective	Frequency	Person Responsible	Activities	Examples Sources to Support Ratings	Resources Needed	Meets Standard	
A. Implement Positive Behavior Intervention Supports (PBIS).	Daily	Trained staff	Train staff identified to implement PBIS at their respective sites. Trained Sites: Post rules and expectations Teach all students the rules and expectations Review program data	PBIS Walk-through forms PBIS BOQ/TIC PBIS productivity binder SWIS entry Grant application Student Growth Positive Learning Environment	PBIS Trainings PBIS state team School Climate Regional Specialist PBIS School team PBIS materials SWIS training SWIS funding LEA PBIS Support	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
B. Trauma Informed Care Practices and Environment	Daily	All staff	Train staff in Trauma Informed Care practices with the GNETS developed Modules Complete the TIC walkthrough form.	Sign-in sheets Evaluation/feedback TIC walkthrough form Training calendar Training agenda	TIC training modules TIC environment checklist TIC evaluation feedback	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
C. Establish a functional FBA/BIP team at each site that meets at least 3 times a year to manage student FBA/BIP.	Annually	GNETS directors/designee	Identify key personnel for the team Attend FBA trainings Meet to address FBA/BIP as needed	List of active team members Evidence of team meetings Meeting agendas/materials Training agendas Sign-in sheets	FBA Trainings Opportunities to meet	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
D. Train staff to ensure that each GNETS program has a team and the capacity at each site to complete quality FBA/BIP for each student.	Annually	GNETS directors/designee	Establish opportunities for FBA/BIP trainings. Review students' files to ensure FBA/BIP exist Review IEP, psychological and eligibility	Training logs Completed FBA/BIP in student file Student file complete	Training Materials FBA/BIP	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
E. Ensure students social-emotional development are assessed using network approved standardized	Minimally twice per year and as deemed necessary by the child's IEP	GNETS directors/designee	Ensure staff appropriate staff are trained to complete the network approved standardized assessments	Social-emotional assessment data and/or documented results in the IEP.	SDQ BASC Other social-emotional measures	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>

measures at least 2x per year.						Not Evident 0	<input type="checkbox"/>
F. Outcomes from the social-emotional measures will be included in students' IEPs	As needed	GNETS directors/ designee	Train designated staff to incorporate social-emotional results into students IEPs	Designated students' IEPs	Committee to provide training for use of social-emotional results with IEP development and/or revisions SDQ BASC	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
G. Students diagnosed with ASD will be assessed with a standardized measure to identify and measure the growth of each student's strengths and challenges. Outcomes from the measures will be included in each student's IEP	Annually, or as recommended by the test developer	Designated GNETS staff	Identify and select a standardized measure that would be used by the GNETS site. Purchase the standardized ASD measure for the GNETS site. Ensure designated staff is trained to conduct the ASD with the selected measure. Incorporate outcomes from the measure into student IEPs	Identified by GNETS directors, RESA, LEAs	Standardized measures Professional Learning for use the measure selected CARS GARS ABLLS	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
H. Designated GNETS personnel will receive initial training or refresher training in evidence-based crisis interventions (i.e., Life Space Crisis Intervention-LSCI, Direct Behavior Therapy-DBT, etc.)	Annually	Trained GNETS staff	Identify staff to be trained Ensure staff attend crisis intervention trainings	Sign-in sheets Grant application Evidence of crisis trainings at conferences	LSCI training cadre LSCI training schedule Other crisis training cadre if necessary Staff in need of training	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
I. Designated GNETS personnel will implement evidence-based crisis intervention such as Life Skills Crisis Interventions (LSCI) with GNETS students.	Daily	Trained GNETS Staff	Engage in evidence-based crisis interventions with students when they demonstrate a need for crisis intervention.	Fidelity Rubric	Fidelity rubric to measure fidelity of practices Professional learning for use of the fidelity rubric	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
J. GNETS personnel will receive initial training or refresher training in	Annually As needed	Trained GNETS staff	Identify staff to be trained Ensure staff attend Mindset and any other requested restraint methods trainings	Skills checklist Sign-in sheets SWIS data	Mindset training cadre Mindset training schedule Staff in need of training	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>

restraint methods such as Mindset, CPI, etc.					Other requested restraint trainings	Not Evident 0	<input type="checkbox"/>
K. Utilize principles of the Mindset curriculum and/or other restraint methods De-escalation strategies and restraint methods are implemented effectively to maintain a safe learning environment.	Daily	Trained GNETS staff	Engage in restraint methods and Mindset skills/techniques when necessary to prevent and/or manage students' aggressive behaviors.	Incident report/debriefing notes Restraint data	Overview for reporting incidences and capturing debriefing notes.	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
L. Each program will ensure that all students participate in universal, small group and/or individual social-emotional skills and activities that meet their needs.	Daily and/or as needed	GNETS directors/ designee	Identify needs of students Match students to appropriate social skills activities based on their needs Collect consistent data to determine students' progress and program effectiveness.	Documents that show evidence of planning for students' needs Evidence that shows students received the support identified Progress monitoring data	Social-emotional curriculums. Professional learning for selected social-emotional curriculums. Opportunities for small group and/or individual sessions	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
M. Maintain collaborative partnerships with community agencies to support integrated mental health and behavior-related educational services for GNETS students.	Monthly and/or as needed	GNETS directors/ designee	Attend agency meetings Identify opportunities for agencies to support students in GNETS Collaborate with agencies for space and/or time to work with students.	Sign-in sheets Emails Calendars Visitor logs Collaborative Meetings Grant application	List of mental health agencies and students that they are supporting at your site	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
Total Points for Section 2:						/26=	Average:

Section 3: Instructional/Academic Support

Goal 3: All instructional and academic activities required for students to be successful and make adequate academic growth will be implemented at an operational level.

Action Items	Frequency	Person Responsible	Activities	Examples Sources to Support Ratings	Resources Needed	Meets Standard	
A. Teachers will plan and deliver Georgia Standards-based lessons for assigned subjects	Daily	GNETS directors/ Designee Teachers	Train teachers to write standards-based lesson plans Review teachers lessons plans Observe the delivery of standards-based lessons Provide feedback to teachers	Teacher evaluations Student growth on Georgia Milestones Lesson Plans Assessment uses and strategies Observations TAPS Standards	Teacher trainings Budget allocations to hire certified teachers and implement PL activities TKES trainings Teacher coaching/mentoring	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
B. Ensure teachers maintain a positive and academically challenging learning environment in accordance with TAPS standards.	Daily	GNETS Directors/ Designee Teachers	Ensure teachers are trained to respond to disruptions in a timely, appropriate manner Maximize instructional time Actively listens and pay attention to students	Teacher evaluations Observations Walk-throughs TAPS Standards	Teacher trainings Budget allocations to certified teachers and implement PL activities TKES trainings Teacher coaching/mentoring	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 1	<input type="checkbox"/>
C. Ensure that students who demonstrate academic difficulties are matched to tiered interventions that meets their needs.	90 minutes per week	GNETS staff	Use data to identify student's areas of academic deficits Provide students with evidence-based instructional materials designed to remedy the deficit identified Review progress monitoring data to identify the need to sustain or change the interventions.	Student intervention planning activities Intervention programs/materials Progress monitoring data. GNETS state grant funding application Assessment uses and strategies	Student baseline data Intervention programs or materials Professional learning to deliver materials and review the data.	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
D. Supplemental instructional programs/materials will be provided to meet the needs of students.	Daily	GNETS Staff	Collaborate with LEAs to ensure student licenses are transferred for their students Purchase program licenses	Student log-ins Program assessments Teacher training logs Observations	Program licenses Program training Fidelity for program implementation and delivery	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident	<input type="checkbox"/>

			Monitor program outcomes Train teachers as necessary	Program usage data Assessment uses		0	
E. GNETS staff will attend instructional related trainings provided by GaDOE, RESA, LEAs, and conferences to ensure GNETS staff are aware of changes in the field and that instructional practices align with the state's expectations and standard	Annually	GNETS staff certified and licensed staff	Ensure GNETS staff sign up and attend professional learning with GaDOE, RESAs LEAs and conferences when opportunities are available. Conduct observations to identify application of strategies from professional learning courses. Provide feedback for staff related to professional learning application and expectations Allocate funds for GNETS staff to attend professional learning activities.	Evidence of course completion. Evidence of observations. Evidence of scheduled times for feedback. Evidence that shows the percent of staff attending instructional professional learning. Observations Walk-throughs TAPS outcomes	Annual courses from GaDOE, RESAs, LEAs and conferences TKES training TKES calibration training TKES updates and supports	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
F. Monitor support staff attendance and participation in Professional Learning activities.	Annually	GNETS support staff	Ensure GNETS staff sign up and attend professional learning with GaDOE, RESAs LEAs, and GNETS when opportunities are available. Conduct observations to identify application of strategies from professional learning courses. Provide feedback for staff related to professional learning application and expectations Allocate funds for GNETS staff to attend professional learning activities.	Evidence of course completion. Evidence of observations. Evidence of scheduled times for feedback Evidence that shows the percent of staff attending instructional professional learning. Observations Walk-throughs	Annual courses from GaDOE, RESAs, LEAs and GNETS	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
Total Points for Section 3: _/12=						Average:	

Section 4: Program Funding and Fiscal Management

Goal 4: All GNETS programs will ensure that 100% of allocated funds are used to support the implementation of the strategic plan activities and obtain these objectives at operational level.							
Action Items	Frequency	Person Responsible	Activities	Examples Sources to Support Ratings	Resources Needed	Meets Standard	
A. Comply with your GNETS state approved budget	Annually and Daily	GNETS directors/designee	Align GNETS personnel and services with the GNETS state approved budget	Hired GNETS staff and contractors Submitted budget and funding allocations	Program submitted budget.	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
B. Review fiscal records regularly to ensure accountability for all allocated funds	Annually /Daily	GNETS directors/bookkeepers	Maintain adequate records Monitor program expenses	Bookkeeping records	Accountant/Bookkeeper Guidelines for expensing funds and adequate record maintenance	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
C. Plan and submit the annual grant application with a keen focus on the budget to support the GNETS mission, goals and rule (160-4-7.15; d, e, and f)	Annually	GNETS directors/designee	Outline state grant application for funding according to the GNETS rule	Budget section of the state grant application	GNETS rule GNETS state grant application	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
D. Collaborate with LEAs to ensure the allocation of supports and resources, which may include in-kind services to GNETS is provided to facilitate flexible models of service delivery and best practices for equitable educational opportunities (160-4-7.15; d, e, and f)	As needed	GNETS directors/designee	Engage in communication with LEAs to identify and provide a rationale for needed resources and support for the program	Emails Evidence and use of allocated funds and resources In-kind support Funded position	Availability of resources LEA in-kind supports	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
E. Report all carryover funds for the next fiscal year to fiscal agents and GaDOE	Annually	GNETS	Identify and document budget lines with balances to be carried over	GNETS budget Bookkeeping records	Accountant/Bookkeeper Guidelines for reporting carry over funds Reporting timelines	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>

Total Points for Section 4: _____/10= _____	Average:
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Section 5: Integration of Services and Capacity Building

Goal 5: ALL GNETS directors will collaborate with their LEAs to ensure students have an opportunity to receive services in the in the least restrictive environment and build capacity with LEA staff to support students with severe emotional/behavioral difficulties. These activities will be accomplished at an operational level.

Action Items	Frequency	Person Responsible	Activities	Examples Sources to Support Ratings	Resources Needed	Meets Standard	
A. Consideration for GNETS Services: When an IEP team determines a student is in need of services in a GNETS classroom or center, LEAs and GNETS staff will collaboratively review the GNETS and LEA continuum of services during IEP meetings to determine the best service options for students.	As needed in IEP Meetings	GNETS Staff LEA Staff Students via ASPIRE Parents	GNETS director or designee attends IEP meetings and ensure that the student needs are aligned to the GNETS services.	Student files that contain documentation to support consideration for GNETS services	Basic components will be included: a comprehensive psychological evaluation/re-evaluation (within 3 years), a quality FBA and BIP, updated IEP with reasonable and attainable goals, evidence of support in the LRE prior to consideration for GNETS services in a classroom or site-based setting.	Operational 2	<input type="checkbox"/>
			GNETS directors or a designee will review student documents to determine the request for services and document the needs of students in a GNETS classroom or center.	Documentation that supports an emergency referral was warranted		Emerging 1	<input type="checkbox"/>
			Collaborate with LEAs to ensure that documents (FBA/BIP, Evaluation, social history, etc.) are available to support the consideration of GNETS services prior to and/or during IEP meetings.	FBA/BIP 3 year reevaluation Social History Medical Records Parent, teacher, and or student reports		Not Evident 0	<input type="checkbox"/>
B. Transition from GNETS Services: Ensure LEA and GNETS staff collaboratively establish attainable IEP goals to	As needed	GNETS Staff LEA Staff Students via ASPIRE Parents	GNETS directors or a designee will ensure that IEP goals are established and used as the transition criteria for all students receiving GNETS	Documented IEP goals to transition for all students	Alignment of identified behaviors and IEP goals. Adequate evidence to support why a	Operational 2	<input type="checkbox"/>

<p>process for reviewing progress monitoring data for transition to the least restrictive environment.</p>			<p>Ensure transition goals are attainable and aligned with the referring behaviors.</p> <p>Collaborate with LEAs to plan transition services and supports prior to the student's complete transition.</p> <p>Communicate with parents, LEAs, RESAs, and SEA to provide supporting evidence as to why it would not be in the best interest of the student to transition from the program as planned/documented.</p>	<p>Supporting documentation and data collection aligned with transition goals.</p> <p>Documentation of transition plans with LEAs</p> <p>Supporting evidence for a change in transition goal/criteria</p> <p>Transition criteria documented in the state grant</p>	<p>student's IEP/transition goal was changed, which may impact the opportunity for exiting services as planned.</p> <p>Align funding to support student transitions.</p>	<p>Emerging 1</p>	<input type="checkbox"/>
<p>C. Reintegration Plan: Ensure GNETS staff use a consistent plan with LEAs for students to be successfully reintegrated into the general education setting.</p>	<p>As needed</p>	<p>GNETS Staff LEA Staff Students via ASPIRE Parents</p>	<p>Collaborate with LEAs to identify opportunities for students to receive GNETS services in the Least Restrictive Environment (LRE).</p> <p>Inform fiscal agents of the resources needed to provide equal educational opportunities for GNETS students.</p> <p>Identify and outline how in-kind and financial contributions from LEAs could support student reintegration and/or access to equal educational opportunities.</p> <p>Collaborate with LEAs to determine opportunities for students to take some courses in the general education setting.</p>	<p>Evidence that shows attempts to align LEA and GNETS courses/materials.</p> <p>Records of the number and percent of students receiving GNETS services in the general education setting (Campus).</p> <p>Records showing the number and percent of students that enter and transition from the program each year by disability.</p>	<p>Document opportunities and/or models used to deliver GNETS services to students in the general education setting.</p> <p>Identify and document opportunities for students to participate in extracurricular activities while receiving GNETS services.</p> <p>Identify instructional courses and/or programs provided in the general education settings and examine opportunities for some of them to be incorporated into GNETS classrooms/sites.</p>	<p>Operational 2</p>	<input type="checkbox"/>
						<p>Emerging 1</p>	<input type="checkbox"/>
						<p>Not Evident 0</p>	<input type="checkbox"/>

<p>D. Capacity Building: Engage in professional learning and technical assistance for general education school personnel and parents.</p>	<p>Annually and as needed</p>	<p>GNETS Directors and/or Trainers</p>	<p>Communicate with LEAs and RESAs to determine professional learning opportunities and needs of LEAs and parents.</p> <p>Organize opportunities to attend/deliver training sessions for LEAs as needed.</p> <p>Schedule/support training dates, times, and locations.</p> <p>Deliver trainings and obtain feedback.</p>	<p>Training materials Sign-in sheets Feedback ratings Training agendas Training request/needs assessment form. Network Brochure</p>	<p>Follow the GNETS master PL calendar and attend or designate staff members to attend training sessions. Deliver trainings as requested Distribute and collect training feedback surveys. Attend train the trainer sessions as requested.</p>	<p>Operational 2</p>	<input type="checkbox"/>
						<p>Emerging 1</p>	<input type="checkbox"/>
						<p>Not Evident 0</p>	<input type="checkbox"/>
<p>Total Points for Section 5: _____/8 = _____</p>						<p>Average:</p>	

Section 6: Program Accountability

<p>Goal 6: All GNETS directors will be accountable for identifying areas for improvement in their strategic plans and demonstrating how each item will be improved annually. Both items will be obtained at an operational level.</p>							
Action Items	Frequency	Person Responsible	Activities	Examples Sources to Support Ratings	Resources Needed	Meets Standard	
<p>A. Share results from the strategic plan ratings with stakeholders.</p>	<p>Annually</p>	<p>GNETS directors/designee</p>	<p>Identify key stakeholders. Share results from the strategic plan ratings Share improvement summary</p>	<p>Sign-in sheets Rubric ratings Mid-year Improvement summary End-of-year improvement summary</p>	<p>Strategic plan results from GaDOE</p>	<p>Operational 2</p>	<input type="checkbox"/>
						<p>Emerging 1</p>	<input type="checkbox"/>
						<p>Not Evident 0</p>	<input type="checkbox"/>

B. Complete the strategic plan improvement summary form.	Annually	GNETS directors/designee	Calculate the overall rating for each section and prioritize area to be improved for the new year.	Mid-year Improvement summary End-of-year improvement summary	Guidelines for improvement summary on Pages 5 and 17	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
Total Points for Section 6: _____/4= _____						Average:	

Section 7: Facilities Management and Safety

Goal 7: All GNETS directors will monitor the conditions of their sites and report concerns to fiscal agents annually. Both items will be obtained at an operational level.							
Action Items	Frequency	Person Responsible	Activities	Examples Sources to Support Ratings	Resources Needed	Meets Standard	
A. Monitor site for safety and ADA compliance and maintenance.	Annually	GNETS directors/designee	Print and use the GSFIC facility condition checklist for site monitoring. Conduct periodic site reviews to ensure faculty is well maintained. Request maintenance support on specific items	Ratings on GSFIC Facility Condition Assessment Checklist	GSFIC Facility Condition Assessment Checklist Professional learning for use of the DOE-GSFIC facility condition assessment checklist at Directors meeting. Maintenance logs	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
B. Communicate all identified concerns to the LEA and/or SEA and advocate for repairs/improvements.	Annually	GNETS directors/designee	Identify areas rated as poor and/or critical on the GSFIC facility condition assessment checklist. Report the areas identified and advocate for repairs/improvement with key stakeholders.	Ratings on GSFIC Facility Condition Assessment Checklist Emails Reports Meeting notes.	GSFIC Facility Condition Assessment Checklist	Operational 2	<input type="checkbox"/>
						Emerging 1	<input type="checkbox"/>
						Not Evident 0	<input type="checkbox"/>
Total Points for Section 7: _____/4= _____						Average:	

Self-Assessment Outcomes and Improvement Summary Plan

Record the average score given to each section on this page. Review the scores for each section and identify the top 3 priorities to address in your action plan. Be sure to indicate why your team rated the item low and what you will do to improve your ratings. Also, identify how you will sustain your higher ratings.

Site: [Click here to enter text.](#)

Date: [Click here to enter a date.](#) Personnel Completing the Summary: [Click here to enter text.](#)

Section	Average Score	Priority	Why was or wasn't this section selected as a priority?	Document the actions necessary to improve the top 3 priority areas and to sustain the higher rated priority areas.
1. Program Leadership	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.
2. Behavior Support and Therapeutic Services	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.
3. Instructional/Academic Support	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.
4. Program Funding and Fiscal Management	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.
5. Integration of Services and Capacity Building	Click here to enter text.	Click here to enter text.		Click here to enter text.
6. Program Accountability	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.
7. Facilities Management	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.

Resources

- Florida Inclusion Network. (2013). Best Practices for Inclusive Education (BPIE) 2.0 District Level Self-Assessment. Tallahassee, FL: Florida Department of Education, Bureau of Exceptional Education and Student Services. Retrieved from <http://www.floridainclusionnetwork.com/wp-content/uploads/2013/11/BPIE-District-Level-Assessment.pdf>
- Georgia Department of Education. (2015). Georgia Network for Educational and Therapeutic Support (GNETS) Strategic Plan Update, Year 4. Atlanta, G.A.: Georgia Department of Education, Division of Special Education Services and Supports. Retrieved from <http://www.gadoe.org/Curriculum-Instruction-and-Assessment/Special-Education-Services/Documents/GNETS/GNETS%20Strategic%20Plan%20Year%204.pdf>
- Maryland Coalition for Inclusive Education (2011). Quality Indicators for inclusive building based practices. Retrieved from [http://www.mcie.org/usermedia/application/8/quality-indicators---building-based-practices-\(2011\).pdf](http://www.mcie.org/usermedia/application/8/quality-indicators---building-based-practices-(2011).pdf)
- U.S. Department of Education. (2010). Thirty-five years of progress in education children with disabilities through IDEA. Washington, D.C.: U.S. Department of Education, Office of Special Education and Rehabilitation Services. Retrieved from <https://www2.ed.gov/about/offices/list/osers/idea35/history/idea-35-history.pdf>
- U.S. Department of Justice. (2015). United States' Investigation on the Georgia Network for Educational and Therapeutic Support, D.J. No. 169-1-71. Washington, D.C.: U.S. Department of Justice: Civil Rights Division. Retrieved from <http://www.justice.gov/sites/default/files/crt/legacy/2015/07/15/gnetslof.pdf>

Appendix

Completed sample of an improvement summary Plan

Self-Assessment Outcomes and Improvement Summary Plan

Record the overall score given to each section on this page. Review the scores for each section and identify the top 3 priorities to address in your action plan.

Site: A site

Date: 3/9/2016

Personnel Completing the Summary: Director, Lead teacher, psychologist, Behavior Coach

Section	Average Score	Priority	Why was or wasn't this section selected as a priority?	Document the actions necessary to improve the top 3 priority areas and to sustain the higher rated priority areas.
1. Program Leadership	1	7	We have met all items at an operational level and have evidence of our success.	Continue delivering information to our faculty early in the year. During preplanning and monitor staff adherence to the items in the plan throughout the year.
2. Behavior Support and Therapeutic Services	1	4	We met all items at an operational level with outcome data on fidelity and standardized measures to show our effectiveness.	The leadership team will continue to monitor the implementation of each item in this section and collect the resources needed to show our success. If we were behind on implementation we will work to get on track before the next rating session.
3. Instructional/Academic Support	0.5	2	Some items in this section was not rated as operational due to para pros covering some of our classes and low TKES scores.	Ensure para pros who cover classes have support from teachers for standards-based lesson development and delivery. Ensure students are clearly matched to interventions when necessary.
4. Program Funding and Fiscal Management	1	5	We submitted all required grant applications and fiscal reports by deadlines established.	Continue to remain aware of grant deadlines, allocation of resources and collaborating with our LEA for the additional resources and in-kind contributions that were provided to support our site last year.
5. Integration of Services and Capacity Building	0.7	3	None of our students met exit their IEP goals/criteria to exit from the program as planned.	We will monitor our students' IEP goals using available data more frequently to identify student who at-risk for not exiting the program as expected and begin working with students on an individual level.
6. Program Accountability	1	6	The strategic plan improvement summary form was completed and submitted as expected.	Continue to share results of the strategic plan and self-assessment with our stakeholders to keep them inform of our priorities.
7. Facilities Management	0.2	1	2 of our sites had poor or critical scores on the facilities checklist which was relative to safety of students and ADA violations.	Items were reported to the fiscal agent and SEA for support. We will schedule a meeting with our fiscal agent and GaDOE at the beginning of the school year to discuss these items and obtain additional support with improving this component.