

Partnering in Student Success





Leadership Launch for Districts
August 2017

Welcome

Dr. Zelphine Smith-Dixon, State Special Education Director

Agenda



- Welcome
- SSIP and Georgia's Systems of Continuous Improvement
- Priorities
- Making the Connection
- Student Success Implementation Guide
- Reminders
- Calendar
- Questions
- Closing





Student Success: Imagine the Possibilities and Georgia's Systems of Continuous Improvement

| Improvement | |
|--|---|
| Identifying Needs Planning and Preparation | Engage stakeholders |
| Identifying Needs Data Collection and Analysis | Examine district/school capacity and infrastructure |

steps

Georgia's Systems of Continuous

Selecting Interventions

Plan Implementation

Implement Plan

Examine Progress

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Needs Identification and Root Cause Analysis

Student Success: Imagine the Possibilities

Review strengths and weaknesses

Use data to identify local barriers

Identify evidence-based practices

Implement evidence-based practices

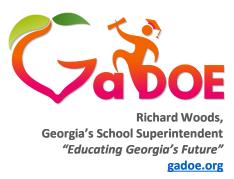
Provide implementation supports

Monitor process and outcomes

Develop short-term and long-term actionable

Analyze salient data trends

"Student Success: Imagine the Possibilities"



- State identified three main barriers to student success that ultimately impact school completion:
 - Access to the General Curriculum
 - Access to Positive School Climate
 - Access to Specially Designed Instruction

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Priorities for 2017-2018





- IEP Development and Implementation
- Eligibility Determination Process
- Parent Procedural Safeguards



Making the Connection: Coaching for Student Success

Dr. Deshonda Stringer, SSIP Area Coach

"Coaching for Student Success" and the Work of District Teams

Georgia's School Superintendent "Educating Georgia's Future" gadoe.org

"Complexity of Helping"

- Change
- Identity
- **Thinking**
- Motivation
- Status



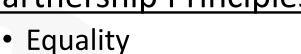


- Choice
- Voice
- Dialogue
- Reflection
- Praxis/Practice
- Reciprocity











Student Success Implementation Manual

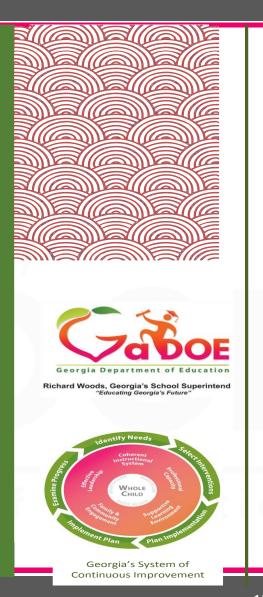
Dr. Laura Brown, SSIP Project Director



Student Success Implementation Guide



2017 - 2018

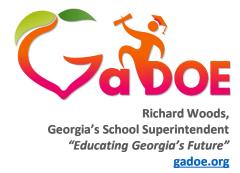


Student Success Implementation Guide Table of Contents



- Section 1: Student Success Introduction
- Section 2: Effective Teams for Student Success
- Section 3: Coaching for Student Success
- Section 4: Implementing Student Success
- Section 5: Monitoring Implementation for Student Success
- Section 6: Resources for Student Success

Student Success Introduction



- Introduction
- Creating a Statewide Scalable and Sustainable System of Supports

 Integration of GA's Systems of Continuous Improvement and Student Success

Coherent Instructional System

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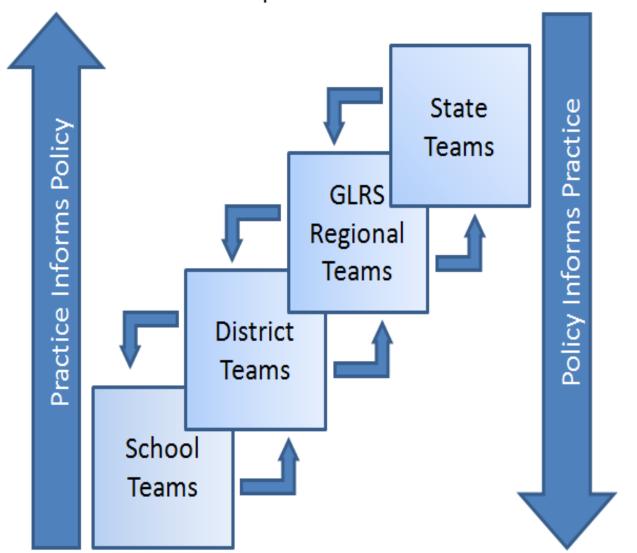
GA's Systems of Continuous Improvement & Student Success



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| Georgia's Systems of Continuous Improvement | Student Success: Imagine the Possibilities |
|--|---|
| Identifying Needs Planning and Preparation | Engage stakeholders |
| Identifying Needs Data Collection and Analysis | Examine district/school capacity and infrastructure |
| Needs Identification and Root Cause Analysis | Review strengths and weaknesses Analyze salient data trends Use data to identify local barriers |
| Selecting Interventions | Identify evidence-based practices |
| Plan Implementation | Develop short-term and long-term actionable steps |
| Implement Plan | Implement evidence-based practices Provide implementation supports |
| Examine Progress | Monitor process and outcomes |

Feedback Loops in Student Success





Richard Woods, Georgia's School Superintendent "Educating Georgia's Future" gadoe.org



Richard Woods, Superintendent Porgia's Future" gadoe.org

District Team

Purpose: Ensure effective implementation and district capacity for the Student Success process.

| Responsibilities | Tasks |
|--|--|
| Support district implementation of the Student Success process Analyze data (i.e., stakeholder engagement, capacity, resources, infrastructure, general supervision, equity gaps, strengths/weaknesses, & barriers and leverage points) Create and implement an action plan with critical next steps, pro-active strategies, district-wide strategies, and targeted school(s) strategies Ensure Student Success strategies and activities are embedded in the District's Strategic Plan Identify a District Coach and clearly define roles and responsibilities for coordination of Student Success Provide leadership for improvement practices and organizational change Provide district implementation supports including professional learning, technical assistance for all schools and targeted schools, and provide needed resources Monitor the implementation of the District Plan's goals/actions, fidelity of implementation and outcomes Establish formalized feedback loops between the Regional Team, District Team, and School Team Analyze data regularly and make adjustments to the process as needed using a problem-solving model to improve student outcomes Understand current fiscal, personnel, and material resources needed to support implementation and secure needed resources for efforts Convene stakeholders for opportunities for action planning, sharing information/progress, and celebrating success at established checkpoints Support implementation Student Success in targeted school(s) Monitor and report implementation progress to the Regional Coach and other stakeholders Monitor and report student outcomes resulting from intensive support for a targeted group of students at the targeted school(s) | Establish regularly scheduled meetings with executive leadership participation Document weekly/monthly meetings and complete District Team Meeting Survey Participate in Student Success trainings and technical assistance including coaching Support School Teams in implementing Student Success Complete and submit District Implementation Fidelity Rubric as requested Assess and report the impact of initiatives on student outcomes Report and submit student outcomes resulting from support for a targeted group of students at the targeted high school(s) Share assessment results from fidelity measures and student outcomes with the District Team and other stakeholders |

Coaching for Student Success



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- Coaching for Student Success
- Student Success Area Coach
- Student Success Regional Coach
- Student Success District Coach

Tiered System of Coaching



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Area Coach

Regional Coach

District Coach

School Leader



Student Success District Coach

Purpose: Provide district coordination for the Student Success process

| Responsibilities | Tasks |
|---|---|
| Support the District Team with the implementation of the Student Success process Engage in ongoing collaboration with the Regional Student Success Coach, Regional Implementation Team members, and the District Team Inform and provide technical assistance including coaching for their District Team Understand the current infrastructure and available resources to support Student Success Assist with the data analysis Ensure that Student Success improvement strategies are aligned and embedded in all relevant district improvement strategies such as the District Strategic Plan Assist in determining needed professional learning, technical assistance including coaching, and needed resources for the implementation of the District Plan Coordinate the implementation of the District Plan actions for Student Success Coordinate the monitoring of the District Plan actions for Student Success including district fidelity implementation and district outcomes Support the District Team in alleviating barriers that impede student success Sustain fluid feedback loops that foster effective communication to the regional, district and school levels Provide technical assistance including coaching for identified school(s) receiving support. Monitor and report implementation fidelity and progress to the Regional Success Coach and other stakeholders Monitor and report student outcome data to the Regional Success Coach and other stakeholders Share evidence and results of outcomes with stakeholders Develop Student Success implementation capacity throughout the district | Meet at least 2x/monthly face-to-face with the assigned Regional Student Success Coach Meet at least monthly with the District Team Make contacts with School Team member(s) 2x/monthly Provide technical assistance including coaching as needed for School Teams Complete required record keeping including District Team meeting schedule, minutes, agendas, and District Team Meeting Survey Submit the District Implementation Fidelity Rubric in spring semester of each year Support schools in completing and submitting the School Implementation Fidelity Rubric in spring semester of each year and verify evidence for school ratings Participate in required fidelity assessments, surveys, and submit requested student outcome data or information Participate in state, regional, and district trainings and/or meetings to support Student Success |

Implementing Student Success



- Implementing the Student Success Process
- Integration of GA's Systems of Continuous Improvement and Student Success
- District and School Process Timeline and Benchmarks

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Suggested District and School Process Timeline and Benchmarks



- Complete District Review
- Engage District Team
- Implement the Plan
- Provide Implementation Supports
- Monitor Implementation

Suggested District Process Timeline/Benchmarks

COMPLETE DISTRICT REVIEW JULY AUG SEPT OCT NOV DEC JAN FEB MAR APR MAY TASK DESCRIPTION JUNE Engage stakeholders. Examine district capacity and infrastructure. Review strengths and weaknesses. 4. Analyze salient data trends Use data to identify local barriers ENGAGE DISTRICT TEAM TASK DESCRIPTION JULY AUG SEPT OCT NOV DEC JAN FEB MAR APR JUNE MAY 1. Identify district team members including members with key decision making authority and members from general and special education. 2. Establish clearly defined roles and responsibilities for team members including the team leader. Determine and publish district team meeting dates. 4. Document monthly meetings with agenda. minutes, and sign-in sheets. 5. Engage other key stakeholders as needed. 6. Meet 2X monthly with the school team(s) and team leader. Meet 2X monthly face-toface with the Regional Coach. 8. Participate in Leadership

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Launch Webinars.

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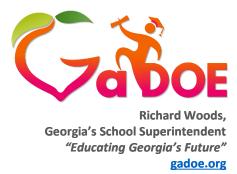
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Monitoring Implementation for Student Success



- Monitoring Implementation for Student Success
- Student Success District Implementation Fidelity Rubric
- Student Success School Implementation Fidelity Rubric
- Implementation Fidelity Rubric Scoring Forms

Student Success District Implementation Fidelity Rubric



| District Name: | |
|---------------------------------|---|
| Date Completed: | ☐ Fall Administration ☐ Spring Administration |
| District Student Success Coach: | Regional Student Success Coach: |
| Other District Personnel | |
| Name | Position |
| | |
| | |
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District Team

| ٠ | | | | | |
|---|-------------------------------------|---|---|--|--|
| | | Exemplary 4 | Operational 3 | Emerging 2 | Not Evident 1 |
| Γ | Team Structure | The district team includes all the | The district team includes most of | The district team includes some of | The district team does not include |
| | | members needed to support | the members needed to support | the members needed to support | the members needed to support |
| | | implementation (e.g. representatives from general and special education, | implementation (e.g. representatives from general and | implementation (e.g. representatives from general and | implementation (e.g. representatives from general and |
| | | decision makers who have the | special education, decision makers | special education, decision makers | special education, decision makers |
| | | authority to approve team decisions | who have the authority to approve | who have the authority to approve | who have the authority to approve |
| | | (e.g. funding, personnel, etc.). | team decisions (e.g. funding, | team decisions (e.g. funding, | team decisions (e.g. funding, |
| | | | personnel, etc.). | personnel, etc.). | personnel, etc.). |
| | | Additional team members are | | | |
| | | selected based on knowledge of | The district is actively working to | | |
| | | programs, the capacity to support | identify additional team members | | |
| | | implementation, and the ability to | to support implementation. | | |
| | | ensure stakeholder engagement | | | |
| | | District team members continue to | | | |
| | | be authentically engaged and take | | | |
| L | | leadership roles beyond meetings. | | | |
| | Roles and | The district team has established | The district team has established | The district team has informally | The district team has not |
| | Responsibilities of Team Members | clearly defined roles and | clearly defined roles and | assigned roles and responsibilities of the team and individual | established clearly defined roles |
| | ream wembers | responsibilities of the team and individual members to support | responsibilities of the team and individual members to support | members (e.g. members have | and responsibilities of the team and individual members to support |
| | | effective implementation. | effective implementation. | assumed roles, but they have not | effective implementation. |
| | | errecave imprementation. | errecave implementation. | been defined) to support effective | errective implementation. |
| | | Roles and responsibilities are | Roles and responsibilities are | implementation. | |
| | | assigned across general and special | assigned across general and | | |
| | | education with additional members | special education. | The district has not identified a | |
| | | added as needed based on | | team leader/ coordinator. | |
| | | implementation data. | The person responsible for | | |
| | | The access accessible for | organizing and running the | | |
| | | The person responsible for organizing and running the meetings | meetings is clearly identified. | | |
| | | is clearly identified and adequate | Staff are assigned tasks to be | | |
| | | time is provided to complete duties | completed between meetings. | | |
| | | which include monitoring action | completed between meetings. | | |
| | | steps. | | | |
| | | Staff are assigned tasks to be | | | |
| | | completed between meetings. | | | |
| | | Methods for monitoring work | | | |
| | | completion between meetings are | | | |
| | | identified. | | | |
| _ | | | | 1 | - |

Strategies for Keeping Stakeholders Involved



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| | Exemplary | Operational | Emerging | Not Evident |
|---|--|--|---|---|
| | 4 | 3 | 2 | 1 |
| Strategies for Keeping Stakeholders Involved | Stakeholders routinely participate in district team meetings to support implementation of the district plan. Strategies are in place to involve stakeholders in plan implementation between meetings (e.g. email, phone calls, webinars, etc.). | Stakeholders routinely participate in district team meetings to support implementation of the district plan. | Stakeholders sometimes participate in district implementation team meetings to support implementation of the district plan, but they are not consistently included. | Stakeholders are not included in district implementation team meetings. |

Implementing the Plan



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| | Exemplary 4 | Operational 3 | Emerging 2 | Not Evident 1 |
|------------------------|---|--|--|---|
| Implementation of Plan | The district plan is consistently used to guide implementation of improvement strategies including implementation of evidence-based practices. The district always revises the district plan, as needed, based on on-going monitoring. The district establishes procedures and guidance documents to support the implementation of improvement strategies included in the district plan. | The district plan is consistently used to guide implementation of improvement strategies including implementation of evidence-based practices. The district generally adjusts the district plan, as needed, based on on-going monitoring. | The district plan is inconsistently used to guide implementation of improvement strategies including implementation of evidence-based practices. The district rarely adjusts the district plan when needed based on on-going monitoring. | The district plan is not used to guide implementation of improvement strategies including implementation of evidence-based practices. The district sometimes adjusts the district plan when needed. |
| | | | | |

Scoring Form with Examples of Evidence



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| District Team | Exemplary 4 | Operational 3 | Emerging 2 | Not Evident 1 |
|---|----------------|------------------|---------------|---------------------|
| Team Structure Evidence: Roster of team members & rolesMeeting invitationsSign-in sheets for team meetingsMeeting minutesOther | | | | |
| Roles & Responsibilities of Team Members Evidence: Roles & responsibilities of team members Written procedures for team structure Team member reports Sign-in sheets for team meetings Meeting minutes Other | | | | |
| Meeting Schedule Evidence:Annual and/or monthly calendarsWritten procedures for meeting scheduleMeeting invitationsAgendaMeeting minutesOther | | | | |





Student Success School Implementation Fidelity Rubric

| School Name: | District Name: |
|--------------------------------|---------------------------------|
| Date Completed: | |
| Student Success School Leader: | District Student Success Coach: |
| Other School Personnel | |
| Name | Position |
| | |
| NEW | |
| | |
| | |





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School Implementation Fidelity Rubric



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School

Aligned language for school and school staff

Targeted Students

- Implemented Intensive Supports & EBPs
- Supports and EBPs are based on student need and implemented with fidelity
- Progress monitoring data are discussed at school team meetings monthly

Supporting Targeted Students



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"Educating Georgia's Future"
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| | Exemplary 4 | Operational 3 | Emerging 2 | Not Evident 1 |
|------------|---|--|--|---|
| Supporting | The school has consistently implemented intensive | The school has consistently implemented intensive | The school has identified intensive supports and | The school has not implemented intensive |
| Targeted | supports and evidence-based practices for targeted | supports and evidence-based practices for targeted | evidence based practices for the targeted students, but the | supports or evidence-based practices for targeted |
| NEW | Intensive supports and | Intensive supports and | supports and practices are not being implemented consistently and with fidelity. | students. |
| | evidence-based practices for targeted students are based on student need and are implemented with fidelity. | evidence-based practices for targeted students are based on student need and are implemented with fidelity. | Weekly progress monitoring data are being collected but are not being discussed at | |
| | Weekly progress monitoring | Progress monitoring data for | school team meetings. | |
| | data for the intensive supports and evidence-based practices are discussed at school team meetings 2x/monthly. | the intensive supports and evidence-based practices are discussed at school team meetings monthly. | | |
| | Adjustments in the intensive supports and evidence-based practices are made based on data. | <u> </u> | | |

| School Implementation Supports | Exemplary 4 | Operational 3 | Emerging 2 | Not Evident 1 |
|---|----------------|------------------|---------------|---------------------|
| Professional Learning Evidence: Agenda and sign-in sheetsProfessional learning planObservations of staffSurveys and EvaluationsData baseline and trendsOther | | | | |
| Technical Assistance including Coaching for ALL Staff (Universal) Evidence: Data reportsWritten proceduresTA and coaching logsOther | | | | |
| Technical Assistance including Coaching for Targeted Staff Evidence: Data reportsWritten proceduresTA and coaching logsOuter | | | | |
| Supporting Targeted Students Evidence:List of targeted students with description of intensive supports and evidence-based practices providedProgress monitoring data reportsObservations of implementation fidelityLogs or schedule for interventions providedTeam meeting minutes indicating progress monitoring data discussionOther | | | | |

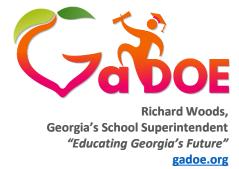


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 How can your district use the information provided in this guide to build implementation capacity of Student Success?

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Reminders



Reminders



- Determine executive leadership to serve on SSIP District Teams
- Determine and publish meeting dates for district team's (minimum one meeting per month)
- Review the ratings for District Implementation Fidelity Rubric; determine next steps to increase ratings
- Collect evidence to document/substantiate ratings
- Ensure targeted student lists for schools are updated by August 31, 2017 (50 students per school)

Reminders



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- Collect and analyze data to assess the effectiveness of the district's intervention(s), celebrate, address barriers and determine next steps
- Plan and implement interventions/evidence-based practices
- Monitor interventions for implementation fidelity
- Document dates published on calendar for leadership launches, state-level professional learnings, and rubric/evidence submissions
- Adhere to the feedback loop to adjust implementation and policies based on barriers and success



Calendar

Vickie Cleveland, Program Specialist

Calendar



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| | Meetings | | |
|----------------|---|--|--|
| August 2017 | Leadership Launch (District) – Webinar - August 15, 2017 – 1:00 pm | | |
| | Leadership Launch (Schools) – Webinar –August 15, 2017 – 3:00 pm | | |
| September 2017 | Area Coach Meetings with Regional Coaches –TBD | | |
| | Regional Coaches Meeting with District Coaches –TBD | | |
| October 2017 | Statewide Partnering for Student Success Face-to-face Meeting for Districts and Schools (5 per district to include school administrator fro | | |
| | each school). Be sure to include panel/showcase of district personnel. October 26, 2017 Location: Macon | | |
| November 2017 | G-CASE | | |
| December 2017 | Leadership Launch (District) –Webinar –December 5, 2017 – 1:00 pm | | |
| | Leadership Launch (Schools) - Webinar – December 5, 2017 - 3:00 pm | | |
| January 2018 | Area Coach Meetings with Regional Coaches -TBD | | |
| | Regional Coaches Meeting with District Coaches –TBD | | |
| February 2018 | Student Success Best Practices Forum- | | |
| | Showcase best practices <i>or</i> other PL if another topic emerges – | | |
| | February 27, 2018 – Macon | | |
| March 2018 | Leadership Launch (District) –Webinar – March 20, 2018 – 1:00 pm | | |
| | Leadership Launch (Schools) – Webinar – March 20, 2018 – 3:00 pm | | |
| April 2018 | | | |
| May 2018 | Area Coach Meetings with Regional Coaches –TBD | | |
| | Regional Coaches Meeting with District Coaches –TBD | | |
| June 2018 | IDEAS Conference –June 2018 | | |
| | Federal Conference –June 2018 | | |

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Questions



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Closing

Kachelle White, Program Manager Senior