Advancing School Leadership for Continuous Improvement

Using Evaluation Data to Customize Professional Learning Opportunities



Tanya Ogletree and Shauntice Wheeler



Session Norms

- Place electronics on silence/vibrate.
- Remain engaged in learning.
- Respectfully share opinions.
- Ask questions for clarification to avoid making assumptions.



Agenda

- Explore how TKES/LKES data can be used to inform effective and high-quality professional learning
 - Strengthen Leadership
 - Improve accuracy of evaluation feedback
 - Develop meaningful district/school professional development plans
 - Support and Retain Effective Teachers
 - Strengthen Teaching
 - Customization based on individual needs
- State supports provided by Teacher Leader Support and Development Division



Discussion

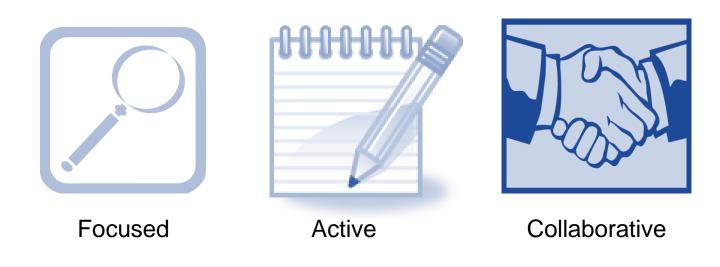
- Is our teacher/leader evaluation system able to identify areas for improvement for individuals?
- Does our teacher/ leader evaluation system connect teachers and leaders with relevant professional learning opportunities?
- Is our teacher evaluation system able to identify highly effective teachers and can it be used to determine career pathways, including opportunities as mentor teachers or lead teachers?



High Quality Professional Learning



What Is Effective and High Quality Professional Learning?



Ongoing, Embedded, and Differentiated

Adapted from *High-Quality Professional Development for All Teachers: Effectively Allocating Resources* (http://www.gtlcenter.org/sites/default/files/docs/HighQualityProfessionalDevelopment.pdf)



The Process of Building Professional Capacity with HQPL





Georgia's
Systems of
Continuous
Improvement

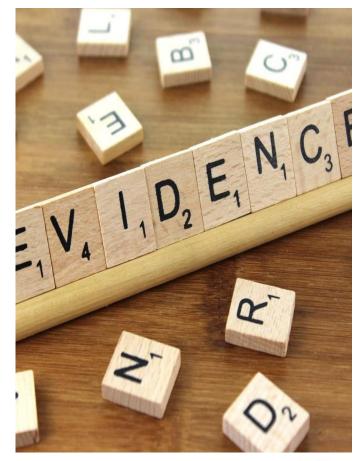




Professional Learning Evidence Driven Mindset

What is having a professional learning evidence driven mindset?

- Are we seeing the improvements we expected? If not, why?
- How do we know for sure? What does the data tell us?
- Have we thoroughly looked at the data?



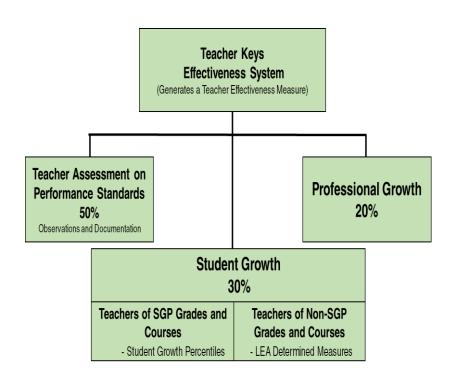


Teacher and Leader Keys Evaluation System

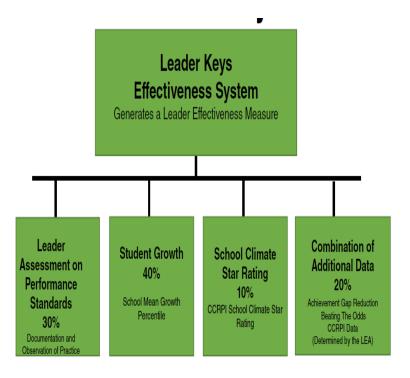


Georgia Evaluation Systems

Teacher Keys Effectiveness System

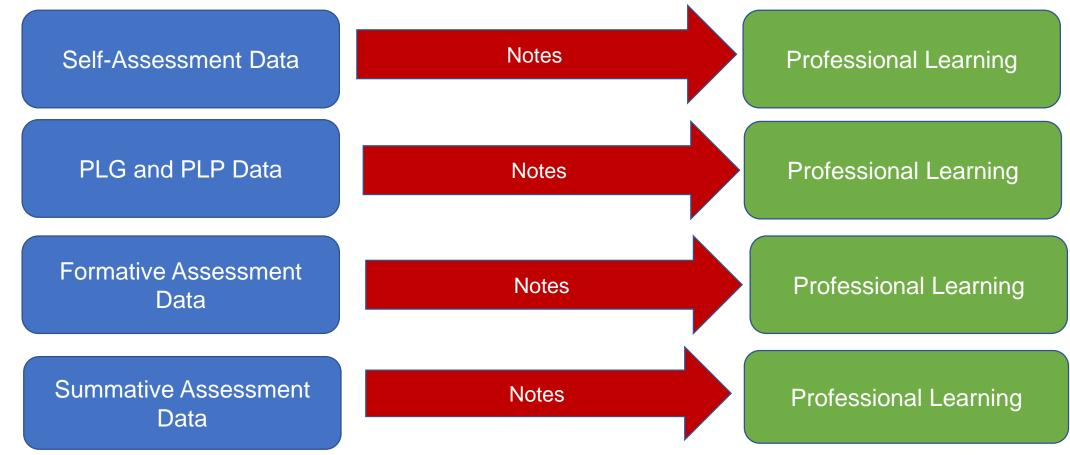


Leader Keys Effectiveness System



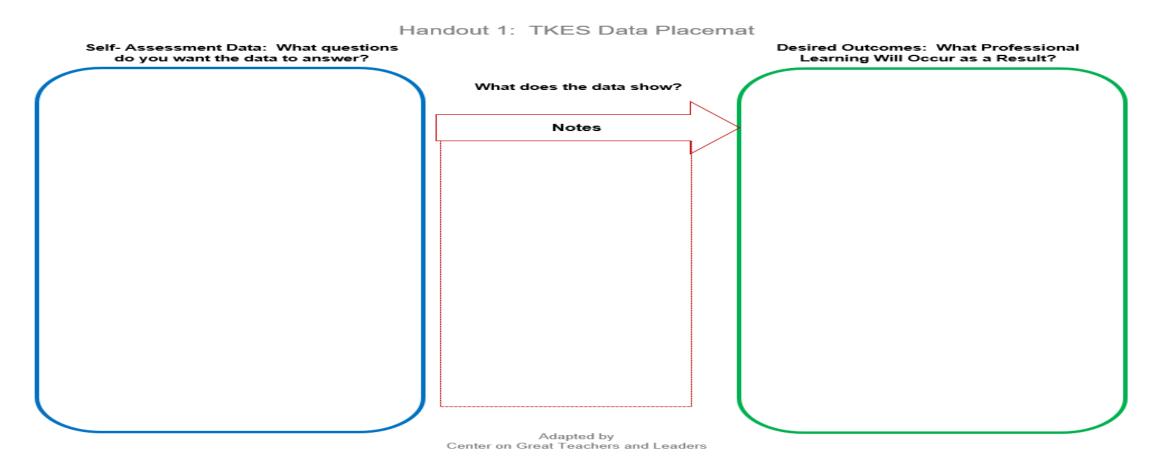


How Does Evaluation Data Inform Learning?





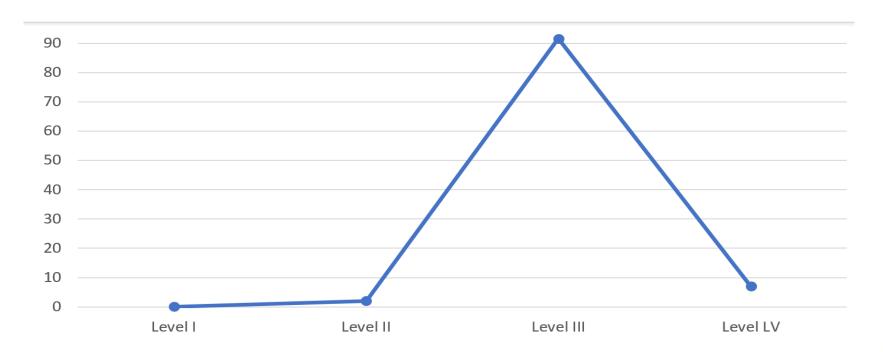
Systematic Review





TKES and LKES

Provides a more nuanced and informative picture of educator performance





Self-Assessment, PLP/PLG, and PLCs

At this step, the staff in charge of his or her own growth in the following ways:

- Analyzing the impact of their practice on student learning
- Engaging in reflection on the practice
- Setting focused professional and student learning goals, with concrete steps to get there
- Actively collaborating with colleagues to problem-solve
- Adjusting their plans as a result of this reflection



Formative Assessment

- Encompasses the Totality of Evidence and Consistency of Practice
- Should reflect the level of quality of the performance and the consistency with which it performs in relation to each Performance Standard
- Provides authentic, specific, and evidence-based feedback on performance
- Encourages teacher self-reflection on practice
- Identifies professional learning opportunities



Summative Assessment

- Evaluates the Totality of Evidence and Consistency of Practice throughout the year for all the Performance Standards
- Not to be seen as an average of scores from the year. It is about growth
 of practice and a pattern of consistency over a year



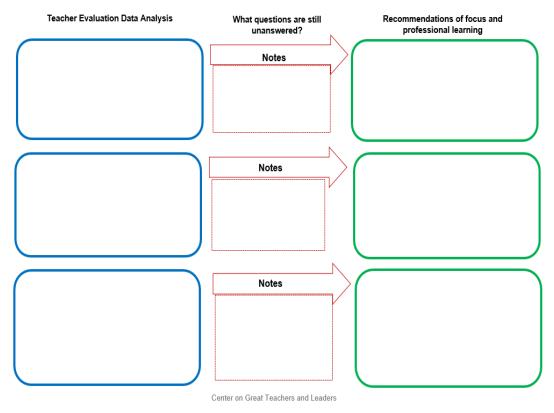
Teacher and Leader Keys Evaluation Data



Systematic Review

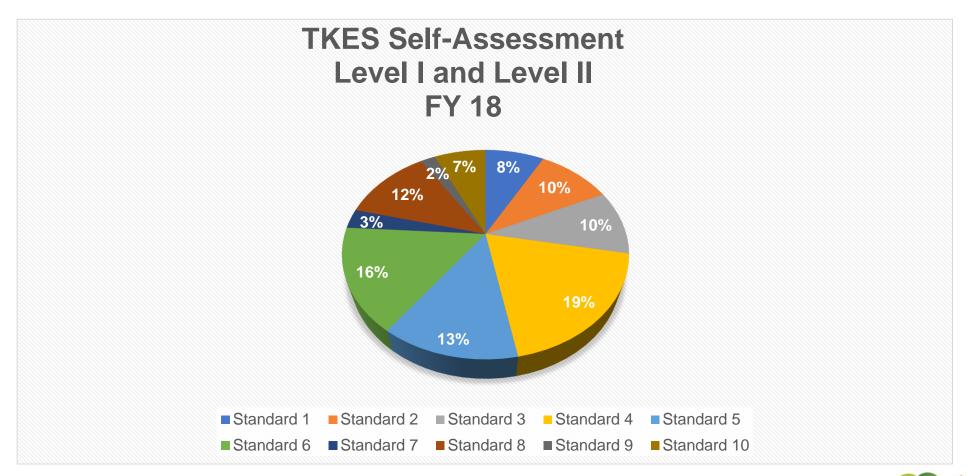
- Review the state evaluation data. Use graphic organizer.
- Determine the areas of strengths and weakness.
- What questions are still unanswered?
- Recommend area of focus and professional learning

Handout 1: State Evaluation Data Placemat



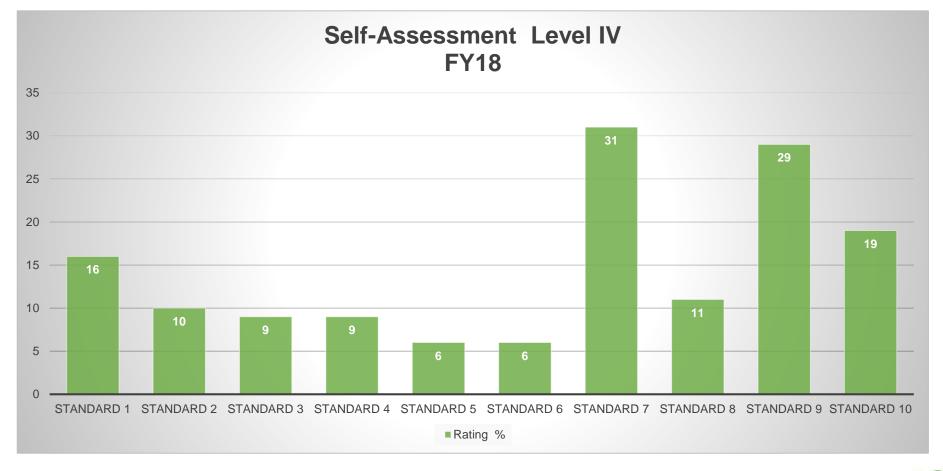


Self-Assessment



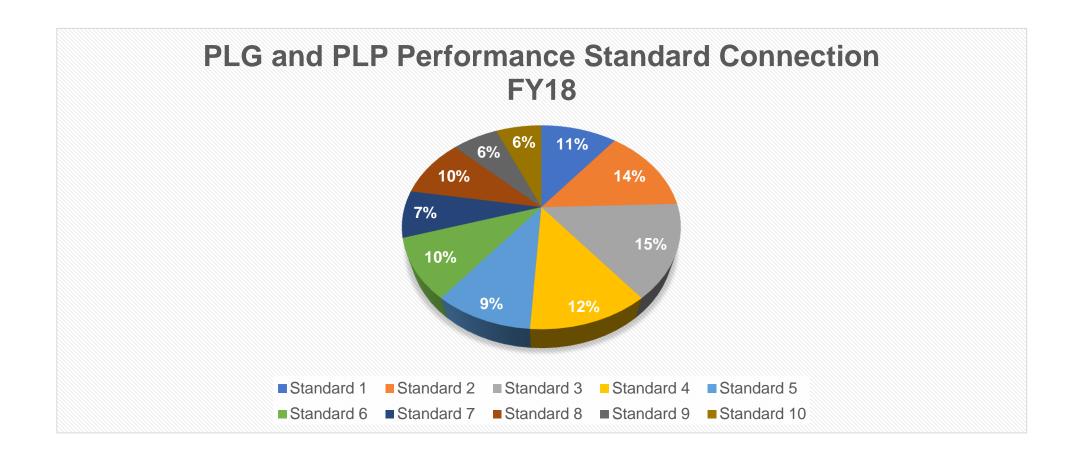


Level IV Self- Assessment Rating



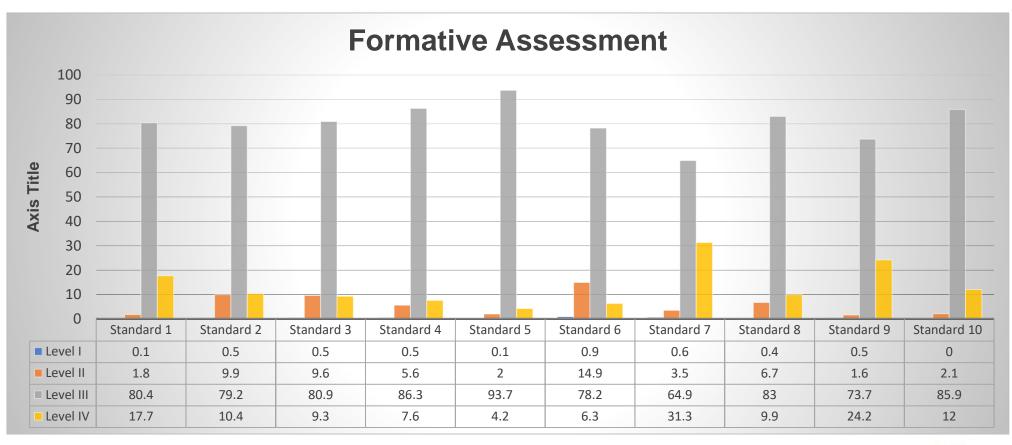


PLG and **PLP**



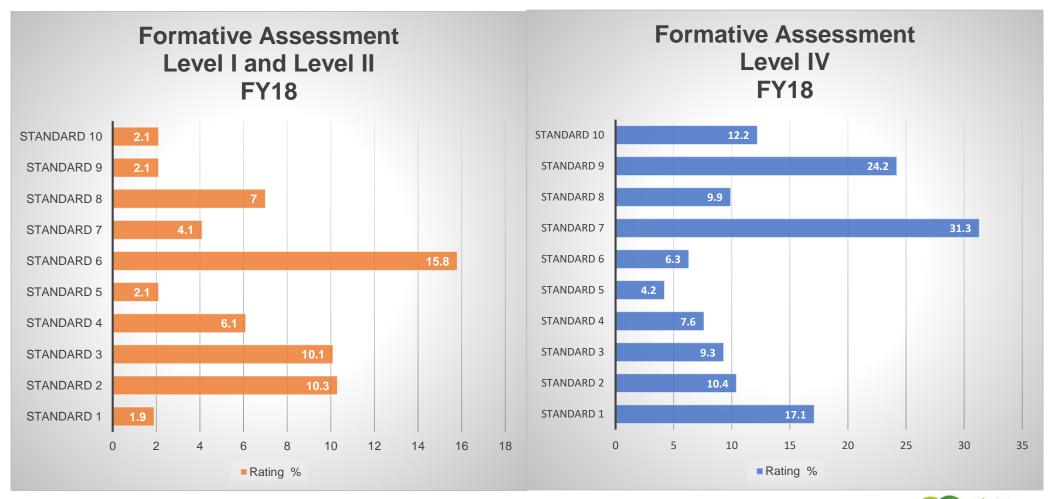


Formative Assessment Performance Distributions FY 18





Formative Assessment





Measuring Quality of Feedback

To inform professional learning, feedback data should:

- "Diagnose" strengths and areas of instructional improvement
- Be presented as evidence statements rather than judgment of analysis
- Focus on actions and behaviors the teacher can influence
- Result in productive conversations and greater likelihood that professional learning will occur

Adapted from: Center on Great Teachers and Leaders



Types of Quality of Feedback

DIAGNOSTIC FEEDBACK – identifies the root cause of why something is or is not working. It helps teachers understand more fully the reason for their struggle and clarifies for them the expectations for their future performance and core principles that should guide their work. This kind of feedback is best used with those who are struggling because they lack an understanding of the key concepts involved in the work they are doing.

<u>PRESCRIPTIVE FEEDBACK</u> – is designed to help teachers understand what they should be doing differently to be more successful. This kind of feedback helps teachers understand what options they have to improve and what they should do next. Thus, it is best suited for those who have tried something unsuccessfully and need specific help or direction to improve.



Types of Quality of Feedback

DESCRIPTIVE FEEDBACK – is perhaps the most common feedback we give because it is what we have been trained to give. This kind of feedback, in which detailed descriptions of performance are provided, is like holding up a mirror and clearly showing teachers what they did well and where they need to improve. This feedback works well for those who have a good foundational understanding of the core expectations and principles that guide their work and have the capacity to be reflective and make adjustments based on their reflection. However, this feedback will not be as effective for those who are still struggling to understand or implement the basics or for those who are not reflective.

<u>MICRO-FEEDBACK</u> – works best with teachers who have already demonstrated a degree of expertise. Micro-feedback provides small nuances, tweaks, and minor adjustments that will significantly improve an already good performance. This kind of feedback not only adds value to effective teachers' performances but also keeps those teachers consistently improving and growing.

The Purpose of Effective Feedback

- Is to improve instruction, inform professional development needs and enhance individual professional growth plans.
- To allow dialogue between the evaluator and evaluatee to share perceived strengths and desired areas of growth.
- Is to provide conversations about the data and evidence presented.
- To offer actionable information that motivates and leads to planning the next steps.

Remember feedback should be connected to the work and should be provided as quickly as possible.



Summative Assessment

- How does the data differ from the Formative Assessment data?
- What Performance Standards has the most or least growth?
- What type of feedback data is provided?
- Does the staff growth align with the student growth?



What does the data show and how can it be used?



Data Activity



Review the district and school evaluation data. Use graphic organizer.



Determine the areas of strengths and weakness.



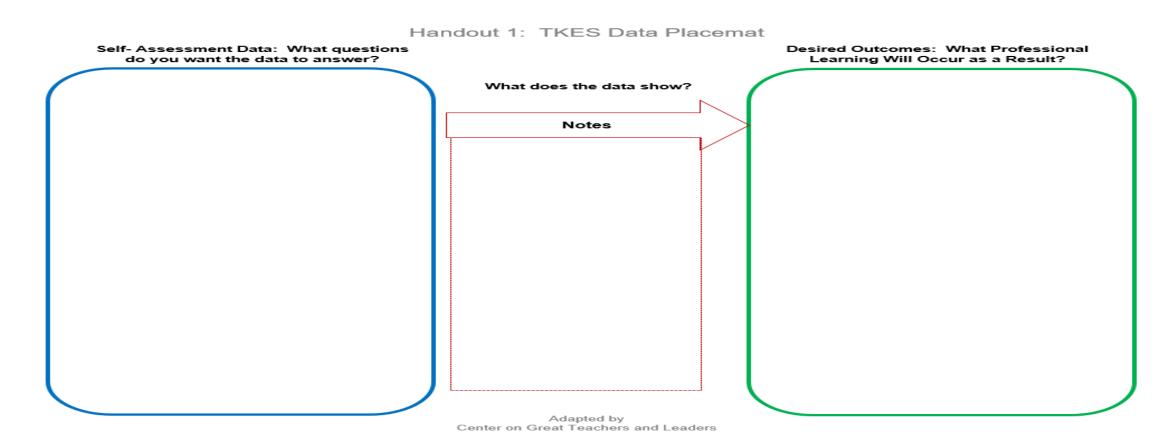
What questions are still unanswered?



List two recommendations for professional learning for the district and/or school.



Systematic Review





Systematic Approach to Professional Learning



Essential Conditions for Effective Data
Use for Planning/Assessing Professional Learning

Structural?

Cultural?

Technical?

Fiscal?



Professional Learning

Measuring Impact

1. Educator Reactions

Was it useful, relevant or engaging?

Measured by

- Surveys
- · Feedback forms

2.
Educator
Learning
Skills or knowledge

acquired

Measured by

- Self Assessment
- Artifacts (lesson plans, etc.)

3. Change in Practices

Sustained changes in teaching practice? What PD efforts had greatest success in changing practices and what elements do they have in common?

Measured by

- Observation of educator practice
- Educator reflection on practice

4. Organizational Support

The organization's advocacy, support, accommodation, facilitation, and recognition.

Measured by

- School Schedules 40 minute writing block at least 4 times a week
- Percentage of teachers attending trainings

5. Student Outcomes

Impact on student outcomes, improvements in different contexts, factors impacting outcomes

Measured by

- On demand assessment
- · Student work
- Other student outcomes

PD Quality

Pedagogy, accessibility, alignment to content and quality standards, outcome alignment with district priorities and educator needs

Measured by

· High impact PD models

PD quality rubric or checklist



Professional Learning Supports Offered by TLSD



TLSD Professional Learning

SEA Support







FACE TO FACE TRAINING



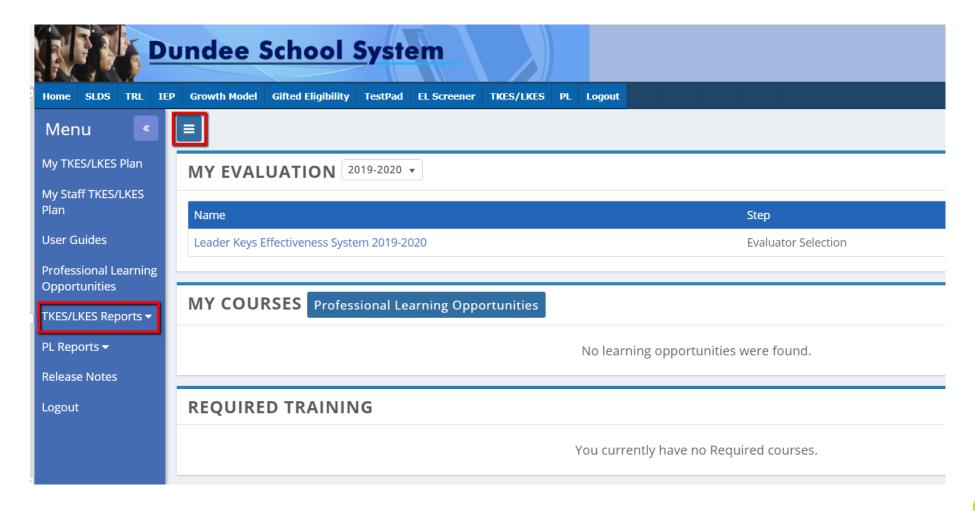
E-LEARNING EXPERIENCES



WEBINARS

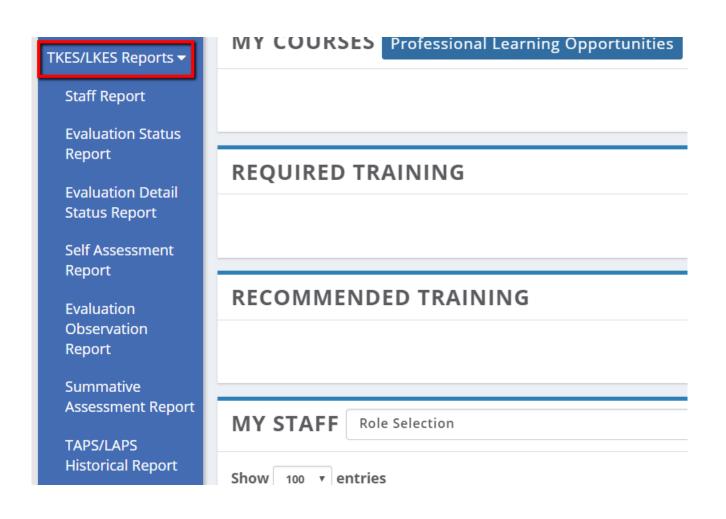


Locating the Data





Available Reports



- 1. Self-Assessment
- Evaluation
 Observation Report for Formatives and Feedback
- 3. Summative
 Assessment with
 Feedback



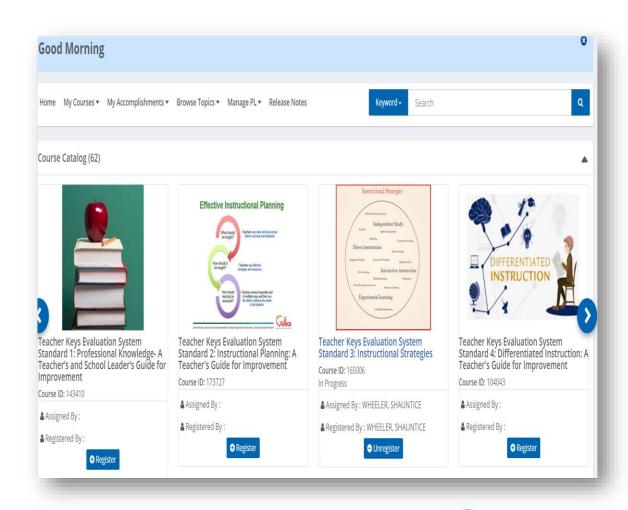
E-Learning Experiences

SEA Support

Professional Learning Platform

Our goal is to provide the following:

- Modules, Trainings, Webinars, PLCs, and Resources
- Relevant and Flexible Content
 - Personal Learning Paths
 - Customizable
- User Reflection
 - Quality Surveys (Coming Soon)
- PL Reports

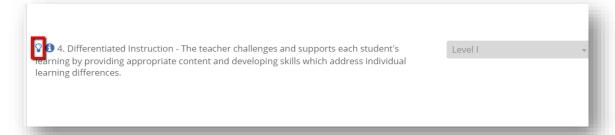




Customizing Professional Learning— Light bulb Feature

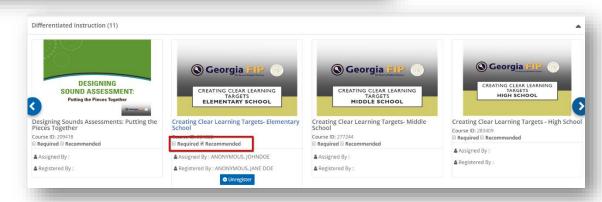
The staff and evaluators can select eLearning content that aligns to specific needs to support professional growth.





The light bulb feature works in the following sections:

- Self-Assessment
- Observation Walkthrough & Formative Assessment
- Summative Assessment





Face-to-Face Experiences

ESS Support



- Evaluation System Specialist
- Are available to provide the following training:
- Effective Feedback
- DOK
- Standard Aligned Training
 - Academically Challenging Environment
 - Assessment of and for Learning
 - Professionalism
 - Communication
 - Instructional Delivery



Leveraging TLSD Training

TLSD Evaluation Quality Support

- Initial Credentialing Training
- Annual updates and refresher training for evaluators and evaluate of TKES and LKES
- Credentialing with Distinction
- Inter-rater Reliability training
- Quality Feedback Training
- Performance Standards Training

Best Practice

- Approach observation training as a cycle of continuous improvement
- 2. If there is an evaluation team it is recommended that the team conduct calibration activities.
- 3. Examine feedback for quality
- 4. Use an evaluation calendar.
- 5. Share evaluation data and develop a customizable professional learning plan.





Evaluation System Specialist RESA Assignments

ESS Support

Chattahoochee-Flint RESA

Coastal Plains RESA

CSRA RESA

DJJs

First District RESA

Griffin RESA

GNETS

Heart of GA RESA

Metro RESA

Middle GA RESA

Alan Barge/Ginger Starling

Sequita Freeman/Kathy Reese

Dianne L'Heureux

Mark Gordan

Dianne L'Heureux/Stefany Howard

Ginger Sparling

Dianna Baird

Sequita Freeman

Katherine Gerbis

Katherine Gerbis



Evaluation System Specialist RESA Assignments

ESS Support

North GA RESA Stefany Howard

Northeast GA RESA Mark Gordan

Northwest GA RESA Melinda Moe

Oconee RESA Mark Gordan

Okefenokee RESA Mark Gordan

Pioneer RESA Diana Baird

Residential Treatment Centers Dianne L'Heureux

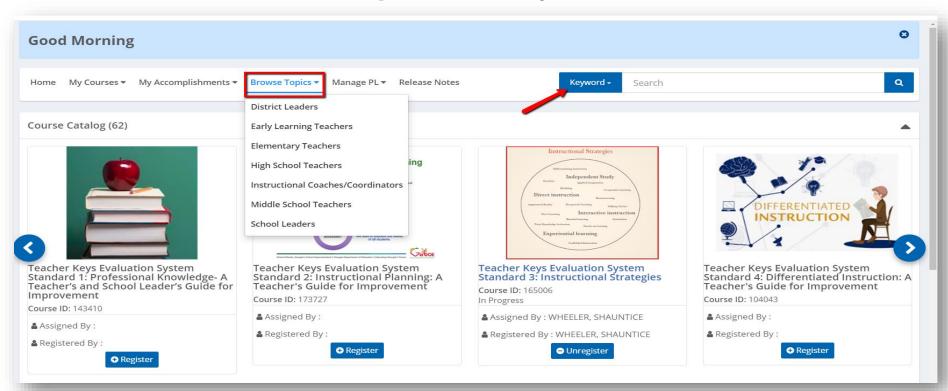
State Charters Katherine Gerbis

Southwest GA RESA Sequita Freeman/Kathy Reese

West GA RESA Alan Barge/Ginger Starling

Customizing Professional Learning- Search

Browser Topic and Keyword Search





Reflection and Closing



Linking Educator Evaluation and Professional Learning

It's Not Just About	It's Really About
 Including student growth data in the evaluation system 	 Analyzing the results in relation to specific teaching and leadership practices
 Conducting frequent, reliable observations 	 Meaningful, actionable feedback and conversations about how to grow
 Educator effectiveness rating 	 Linking evaluation results to career paths, opportunities, and systems of support



Additional Resources

What	Resource Topic or Title	Where It's Available
Self- Assessment	Teacher Evaluation Self- Assessment Quick Guide	https://www.gadoe.org/School-Improvement/Teacher-and-Leader- Effectiveness/Documents/FY15%20TKES%20and%20LKES%20Documents/QG%20-%20TKES%20-%20Self-Assessment.pdf
Conferencing and Feedback	TKES and LKES Conferencing and Feedback Quick Guide	https://www.gadoe.org/School-Improvement/Teacher-and-Leader- Effectiveness/Documents/FY15%20TKES%20and%20LKES%20Documents/QG%20-%20TKES%20and%20LKES%20- %20Conferencing%20and%20Feedback.pdf
Feedback	TKES Providing Effective Feedback Quick Guide	https://www.gadoe.org/School-Improvement/Teacher-and-Leader- Effectiveness/Documents/FY15%20TKES%20and%20LKES%20Documents/QG%20-%20TKES%20- %20Providing%20Effective%20Feedback.pdf
IRR	TKES Inter-Rater Agreement or Reliability Quick Guide	https://www.gadoe.org/School-Improvement/Teacher-and-Leader- Effectiveness/Documents/FY15%20TKES%20and%20LKES%20Documents/QG%20-%20TKES%20-%20Inter- Rater%20Agreement%20or%20Reliability.pdf



Reflection

- Consider the following questions
 - What have I learned in this training that can be applied in my district or building?
 - What are some opportunities and challenges in moving this effort forward?
 - With whom in my district or building, including teacher leadership, do I share this content? Is this the same group who can implement this effort?
 - What structures (policies, programs, practices) are in place that can support this effort?



For Further Information Contact:

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Title II, Part A State Activities and Professional Learning



Session Feedback

Thank you for attending our session. Please take a moment to provide your feedback.

https://tinyurl.com/2020ILC





Share your conference highlights now!







www.gadoe.org







@georgiadeptofed



youtube.com/c/GeorgiaDepartmentofEducation

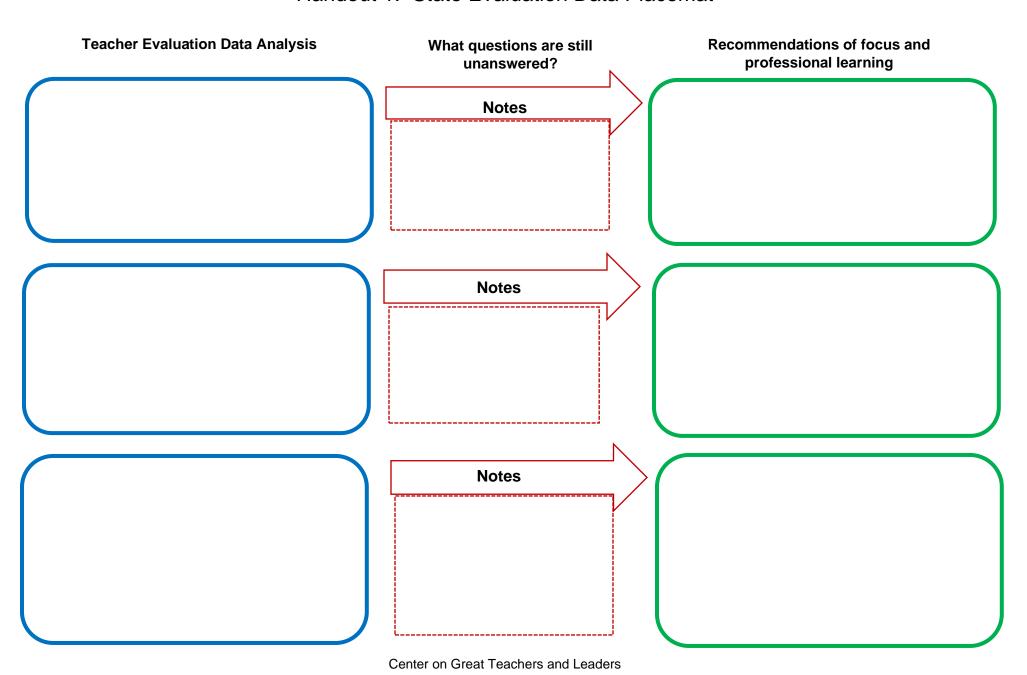
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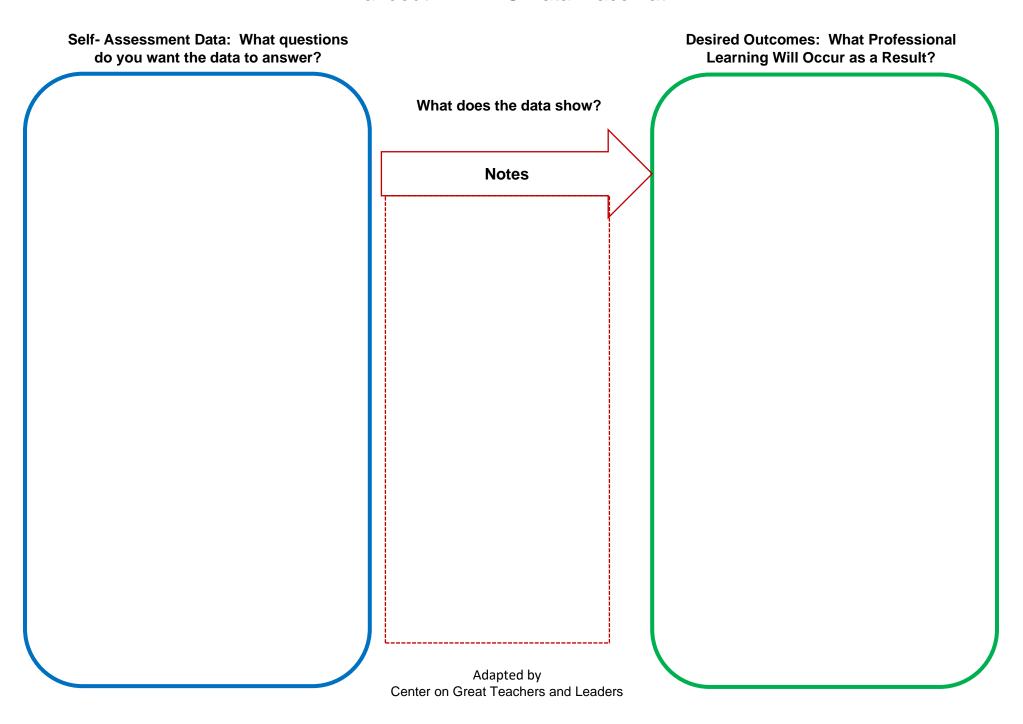




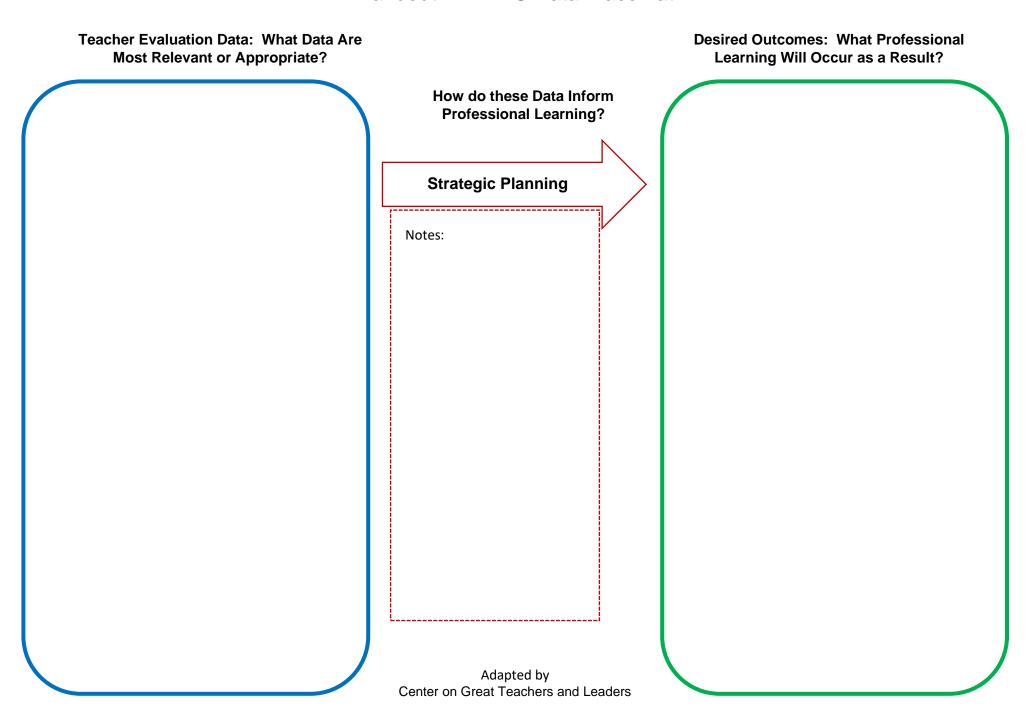
Handout 1: State Evaluation Data Placemat



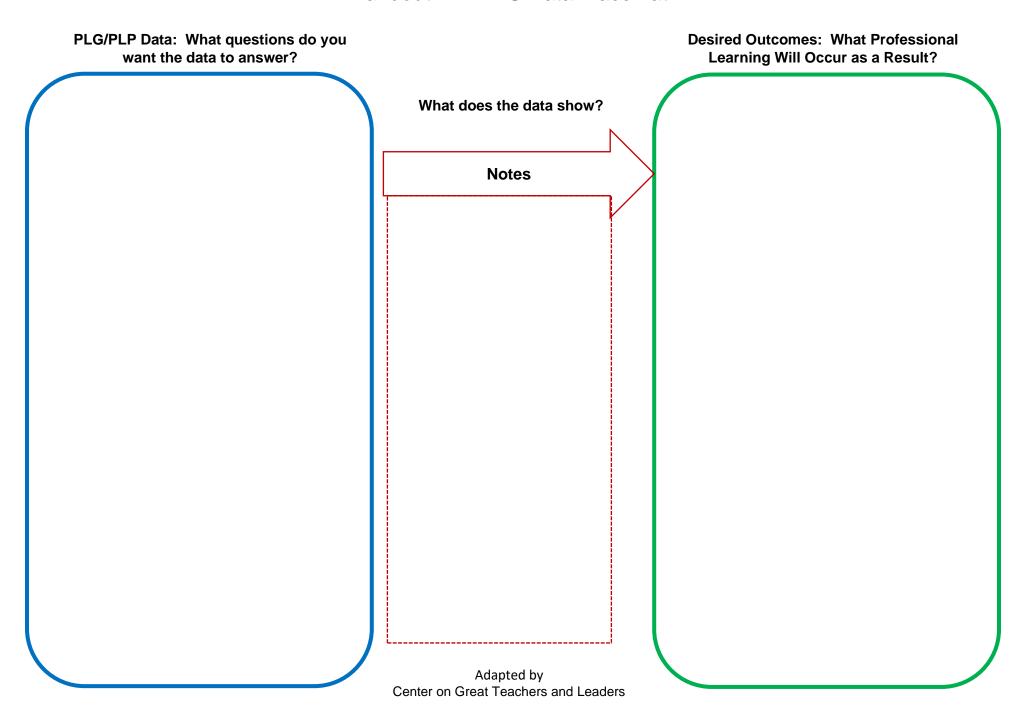
Handout 2: TKES Data Placemat



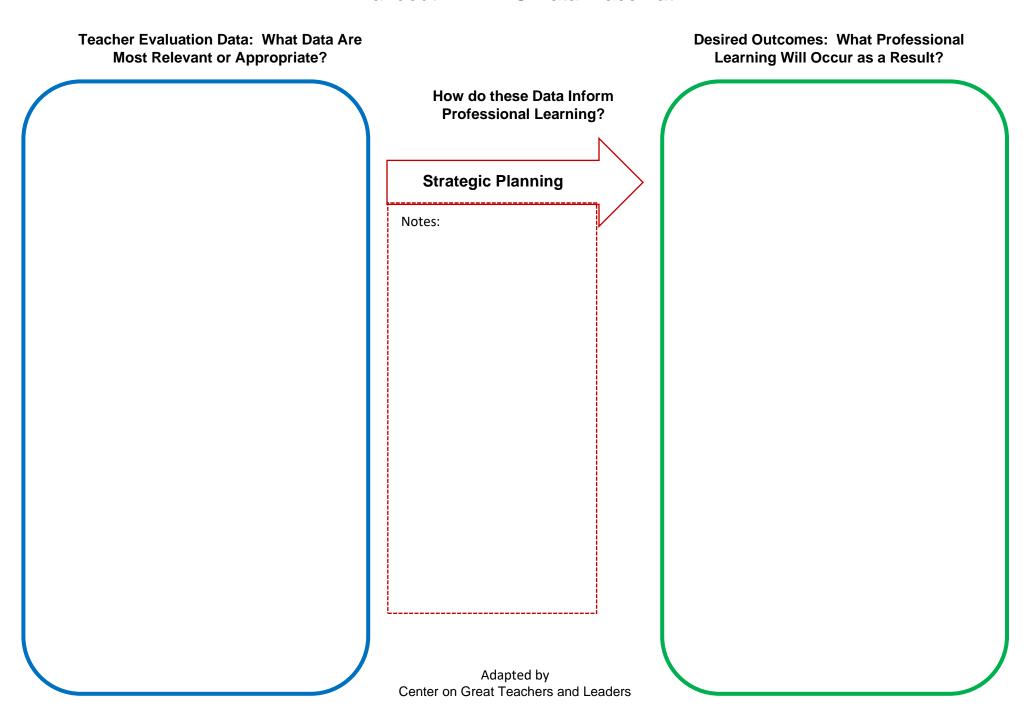
Teacher Evaluation Data: What Data Are Desired Outcomes: What Professional Learning Will Occur as a Result? Most Relevant or Appropriate? How do these Data Inform Professional Learning? Formative Feedback Notes: Adapted by Center on Great Teachers and Leaders



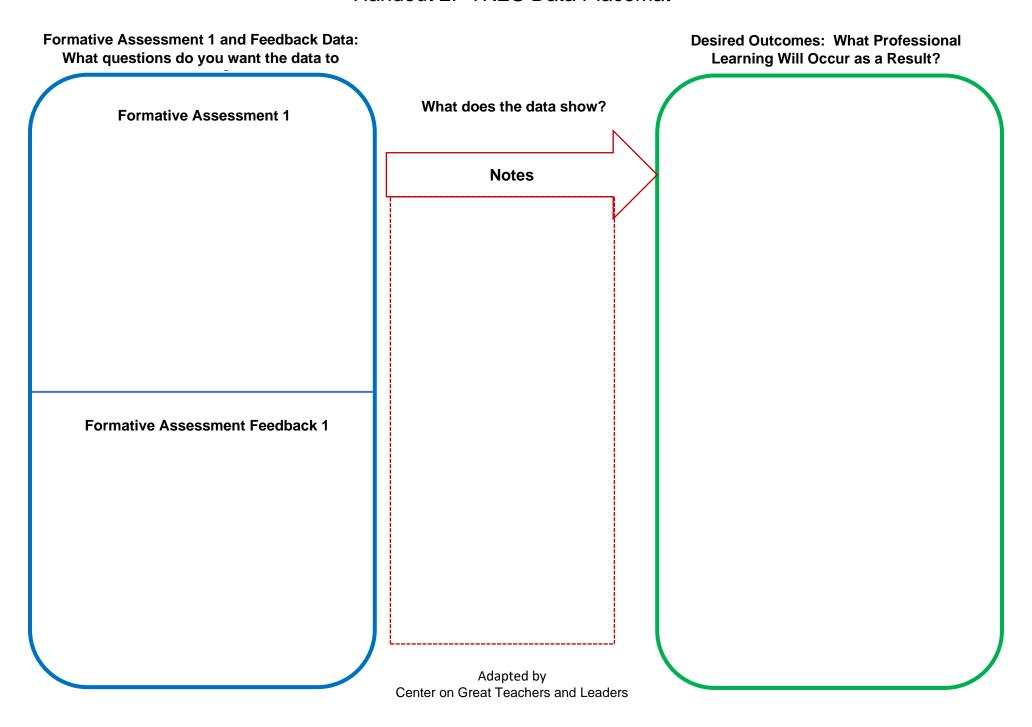
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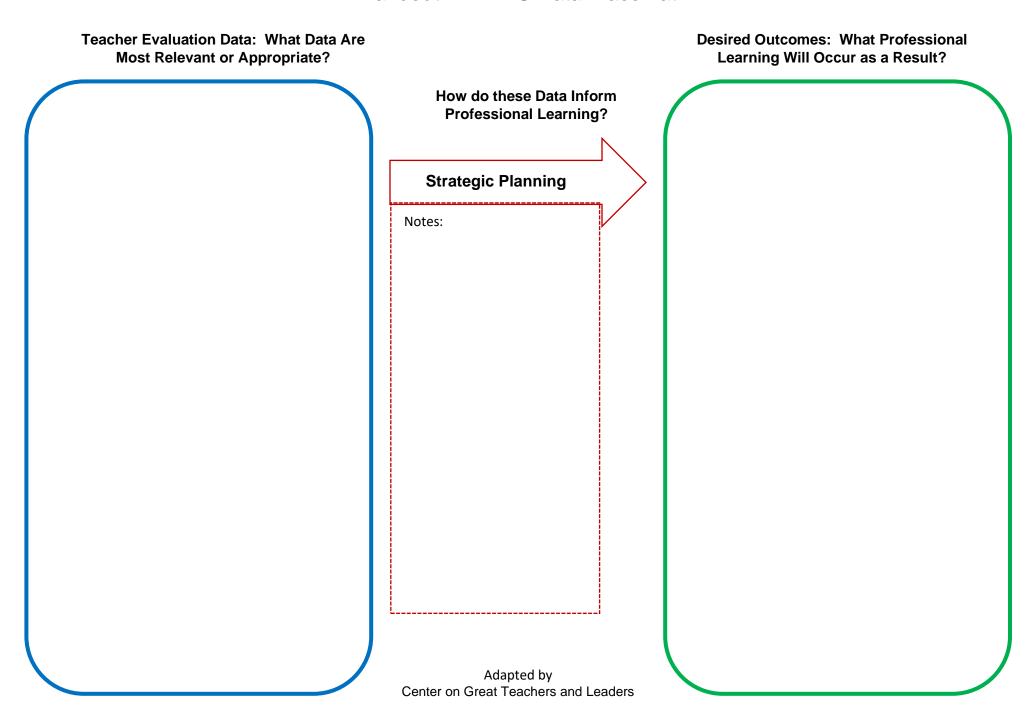
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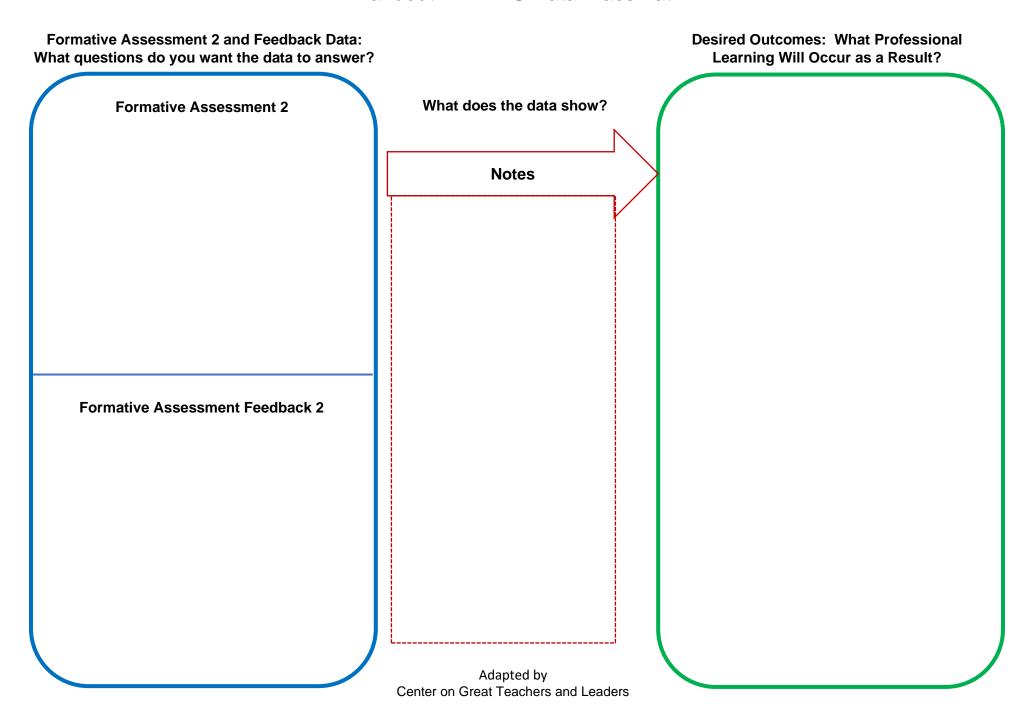


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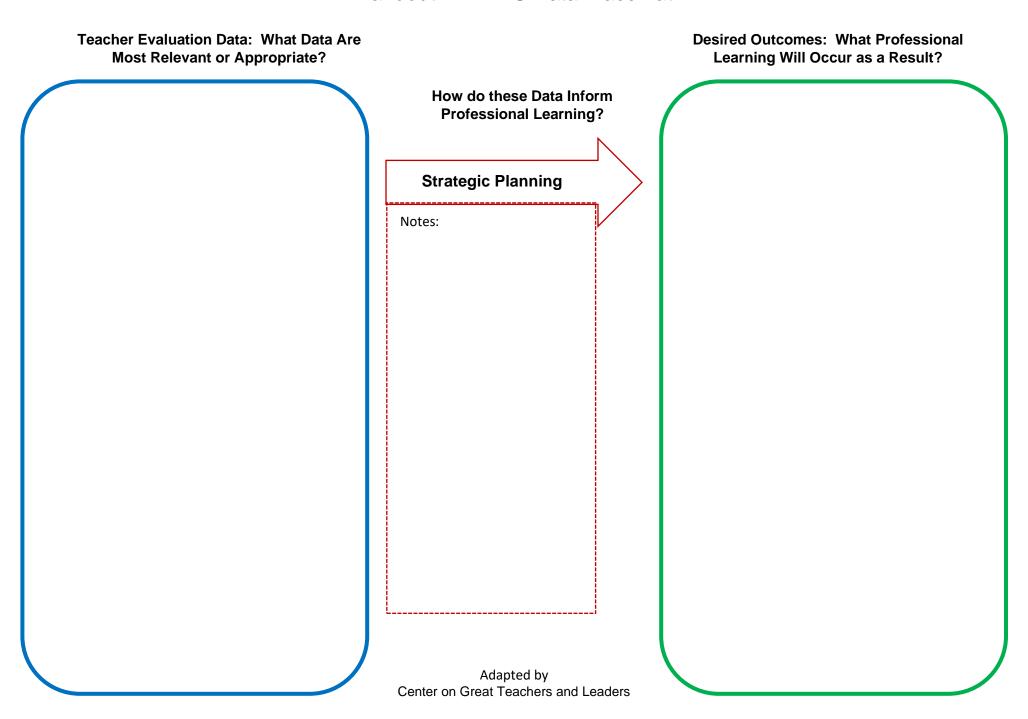


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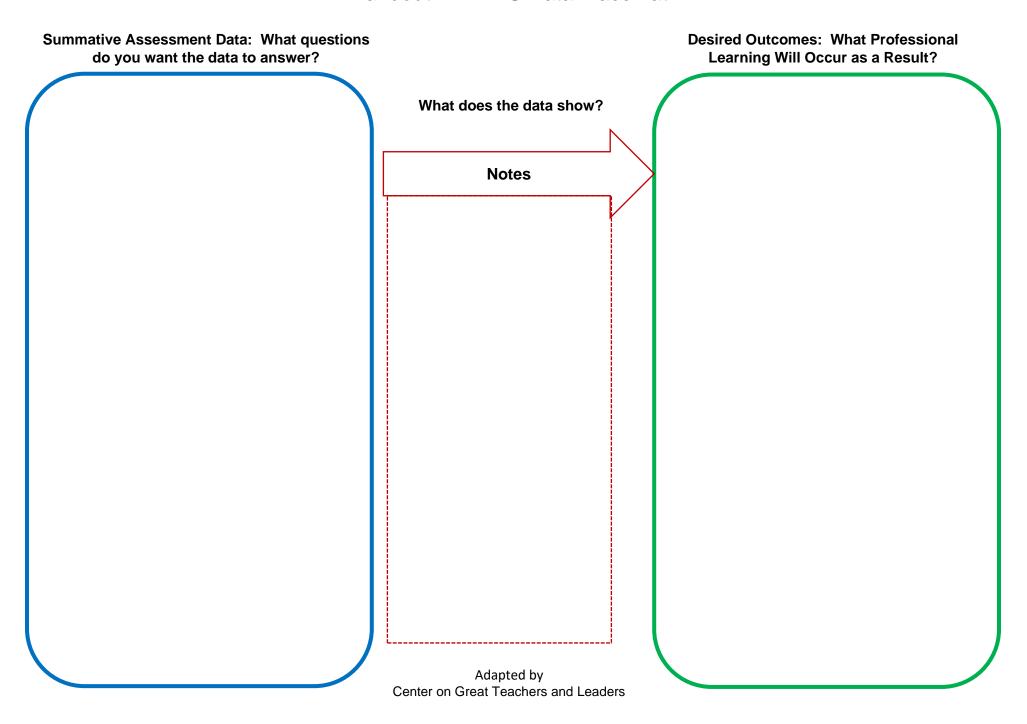




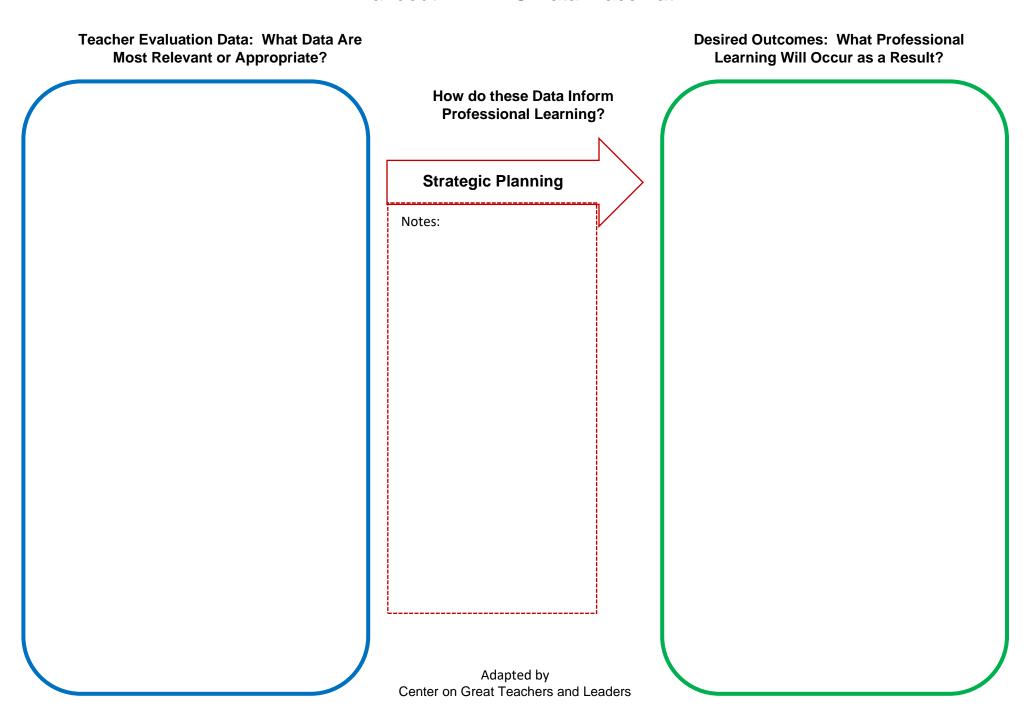
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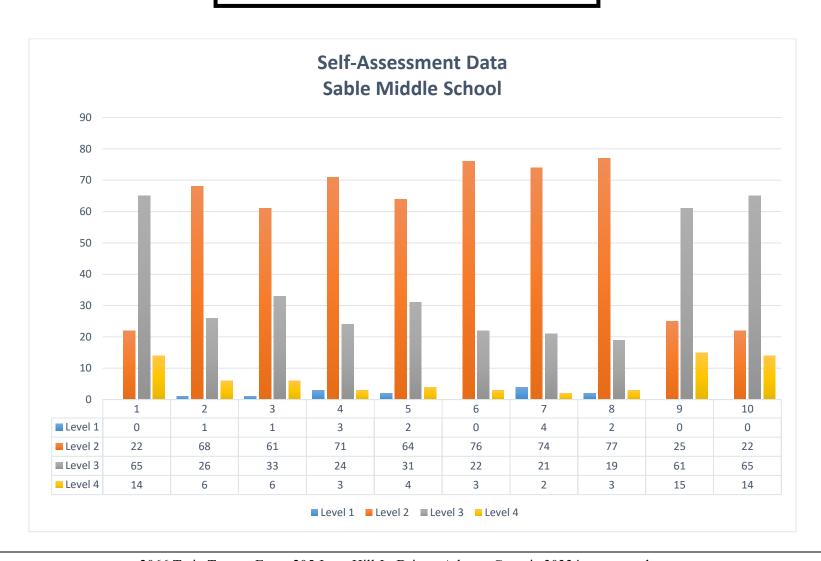


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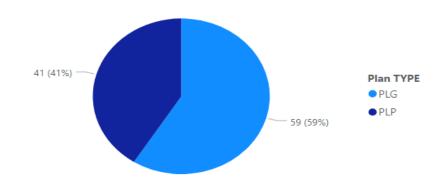
Sable Middle School Self-Assessment Data



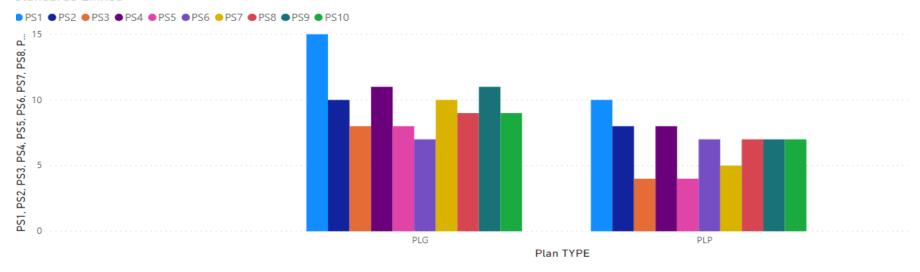


PLG and PLP Data

Number of PLPs and PLGs

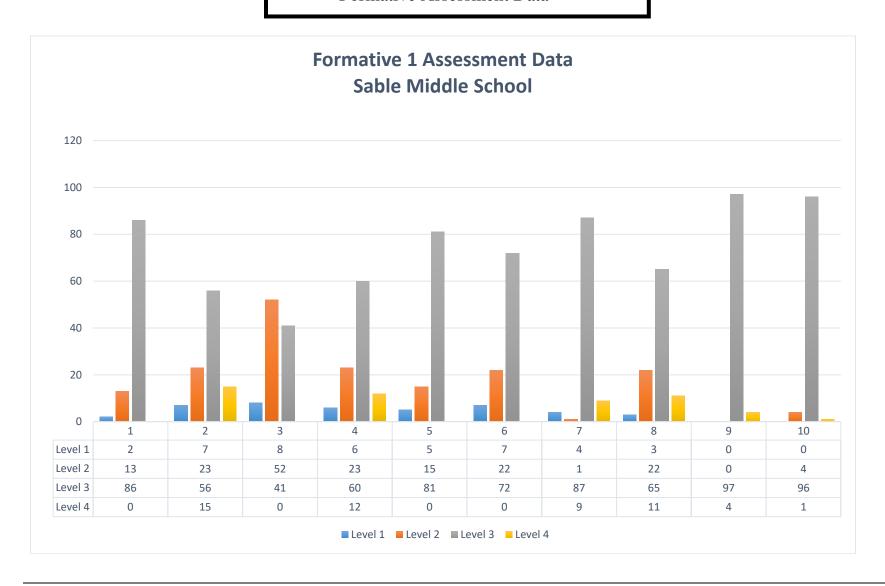


Standards Linked



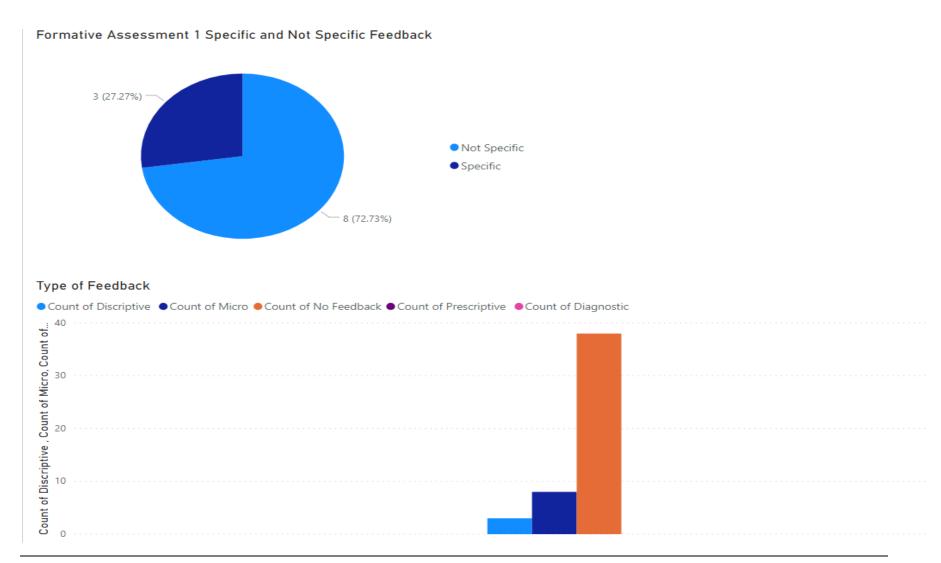


Formative Assessment Data



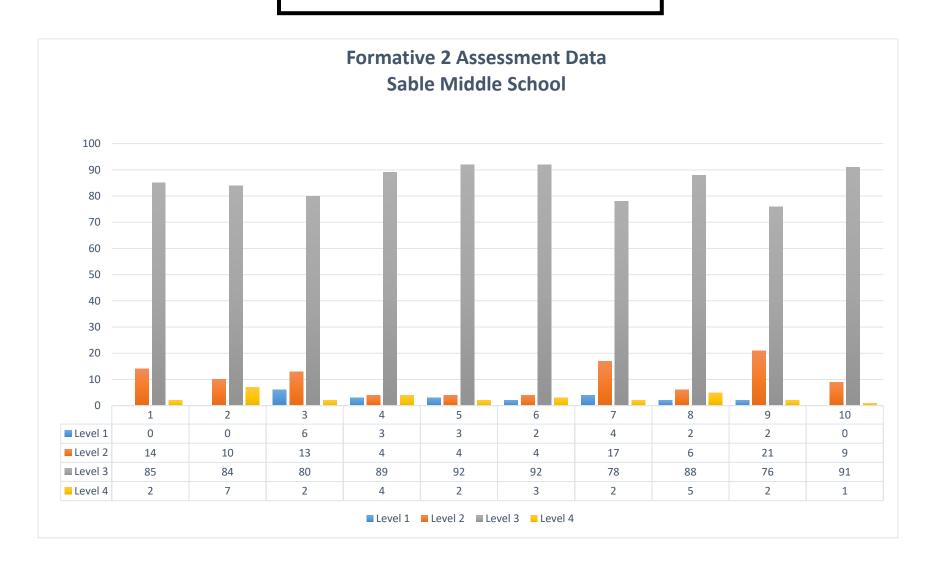


Formative Assessment Feedback





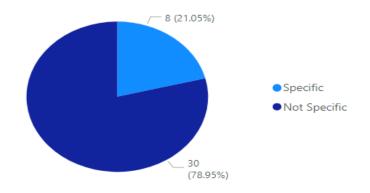
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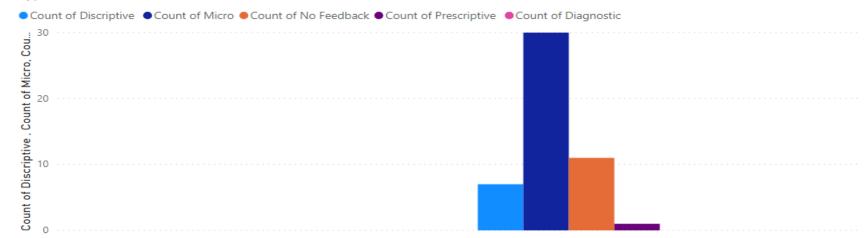


Formative Assessment Feedback

Formative Assessment 2 Specific and Not Specific Feedback



Type of Feedback





TAPS Summative Data





TAPS Summative Ratings

Count of TAPS Sum and First Rating Period by TAPS Sum

